



City of Escanaba


Cost of Service and Electric Rate Study

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Power System Engineering, Inc. 

About PSE

Power System Engineering, Inc. (PSE) has been dedicated to helping utilities succeed since 1974. We have worked with more than 200 utilities throughout the nation to help them improve efficiency, cut costs and provide a higher level of service to their customers.

- Engineering (system planning & design)
- Communications (SCADA, AMI/AMR)
- Economics (Load forecasting, resource plans)
- Finance (Rate & COS, Forecasting, Mergers & Acquisitions)

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Agenda

- Explain study process and assumptions.
- Summarize study results.
- Rate design recommendations.

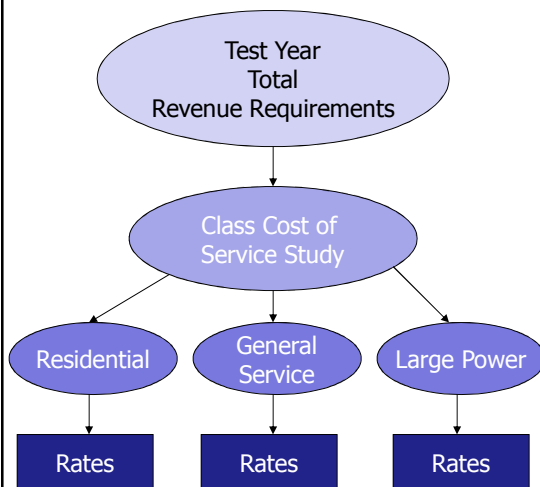
Study Purpose

- Determine how individual rates are tracking with cost of service.
 1. Power Supply
 2. Transmission
 3. Distribution
- Design, evaluate, and recommend rate design, guided by generally-accepted rate making principles.

Rate Recommendation Summary

- Implementing a rate decrease of \$1,831,000 or 12.3%.
 - This figure assumes the power plant has been sold or MISO and the City negotiated a Y-1 agreement. Either of these scenarios results in a \$0 cost to the City related to plant operations.
- Opportunity to re-align rate levels and rate structures with COS as a guide and with an eye towards the future.
- The COS shows that not all rates are due the same decrease.
- Range of decreases from 6.4% to 17.3%.
- Rate Structure Changes
 - Customer Charge
 - Remove declining block Energy Charges
 - Remove Load Factor Adjustment for Large Power demand billing
 - Consider power plant recovery rider to recoup power plant maintenance costs at the determination of the Council at some point in the future

Study Process



Task 1: Revenue Requirement

- Identify total cost of service for the City.

Task 2: Cost of Service

- Identify class responsibility for revenue requirement.
- Provide unit cost info for use in rate design.

Task 3: Rate Design

- Recover adequate revenue
- Balance other ratemaking objectives

Revenue Requirements

- The total revenue required to operate the Electric Utility, i.e. cost of providing service:

$$\begin{aligned} &\text{Operating Expenses} \\ &+ \text{Other Cash Needs} \\ &= \text{Revenue Requirements} \end{aligned}$$

Revenue Requirements Summary Cash Flow Basis

Revenue Requirements Summary Cash Flow Method		(\$)
1. Operating Expenses		13,137,234
2. Cash Margin Requirements		
a. Capital Outlay		400,000
b. Payment to the General Fund		463,624
c. Total Cash Needs		863,624
d. Less: Non-Operating Income - Interest		225,000
e. Less: Depreciation		300,000
f. Net Cash Margins Required		338,624
3. Total Revenue Requirements		13,475,858
4. Revenue From Present Rates		
a. Tariff Revenue		14,900,900
b. Other Operating Revenue		406,200
c. Total Revenue		15,307,100
5. Required Increase (Decrease) ¹		(1,831,242)
	or	-12.3%

¹ Percent decrease is calculated based on the percent of Tariff Revenue.

Power Costs

- Current contract through NextEra
 - Contracted at \$0.05710/kWh purchased
 - Low kW charge, calculated at \$0.23/kW purchased
- Alternative potential future power cost scenario, based on a formula based power supply
 - Lower kWh charge, \$0.03188/kWh purchased
 - Higher demand charge of \$16.06/kW purchased
 - Assumed no change in MISO monthly billings or transmission costs
 - Alternative purchased power scenario would result in added costs of \$896,000 per year

Comparison of Power Costs

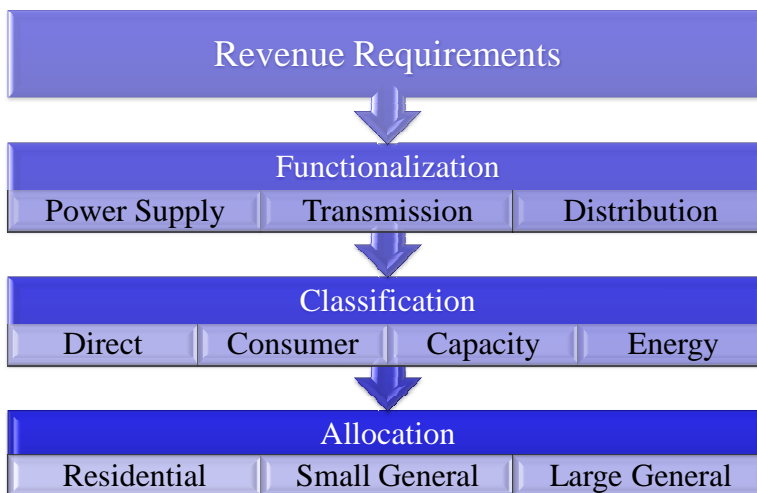
Comparison of Purchased Power Expense

Line No.	Description	Units	NextEra Rates	Alternative Rates	NextEra Cost	Alternative Cost	Power Cost Change
1					(\$)	(\$)	(\$)
2	MISO Monthly Billings				180,000	180,000	-
3							
4	Demand Charge						
5	Demand	301,100 kW	\$0.23	\$16.06 /kW	68,600	4,835,666	4,767,066
6							
7	Energy Charge						
8	Energy	153,500,000 kWh	\$0.05710	\$0.03188 /kWh	8,764,850	4,893,580	(3,871,270)
9							
10	Transmission						
11	ATC Transmission Charge	301,100 kW	\$4.04	\$4.04 /kW	1,216,170	1,216,170	-
12							
13							
14	Total Test Year	153,500,000 kWh	\$0.06664	\$0.07248 /kWh	10,229,620	11,125,416	895,796

Cost of Service Study Purpose

- To identify the cost of providing service as a function of:
 - Service provided.
 - Load characteristics.
- Guide for distributing or allocating revenue requirements;
 - Goal: equity between rate classes.
- Guide for designing individual rate schedules (e.g., service charge, energy charge, demand charge);
 - Goal: equity within each rate class.

Class Cost of Service Flow



- Cost causers should be cost payers.
- Cost users should be cost payers.

Functionalization

- Costs are arranged into basic service functions of:
 - Power Supply or Generation
 - Transmission
 - Distribution

Classification

- Costs are classified into categories that reflect how they are incurred and to facilitate allocation.

Power Supply	Transmission	Distribution
Direct		Direct
Capacity	Capacity	Consumer
Energy		Capacity

Allocation

- Only a few costs are directly related to a specific class (e.g. security lights). These costs can be directly assigned to a specific class
- Most costs are “common” since they are related to providing service to all consumers
 - These costs must be allocated

Allocation Factors

- Allocation factors spread costs to classes based on a relationship to system use

Direct	Consumer	Capacity	Energy
<ul style="list-style-type: none"> ■ Class specific 	<ul style="list-style-type: none"> ■ weighted # of consumers 	<ul style="list-style-type: none"> ■ Non-Coinc. Demand kW ■ Coinc. Demand kW 	<ul style="list-style-type: none"> ■ metered energy sales (kWh)

Allocation Example

- Wholesale purchased energy costs are allocated on the basis of energy sales to each rate class.
- Meters are allocated on a per customer basis.

Class COS Summary

Class Cost of Service Summary -- Present Rates				
Rate Class	Present Rate Revenue ¹	Revenue Requirements	Increase/(Decrease)	
			Amount	Percent
	(\$)	(\$)	(\$)	
Residential	4,197,281	3,992,692	(204,589)	(5.0%)
Commercial	3,915,208	3,254,906	(660,302)	(17.3%)
Large Power	6,339,923	5,406,021	(933,902)	(15.1%)
Water Heating	34,644	33,430	(1,214)	(3.6%)
Electric Heating	32,768	30,313	(2,455)	(7.7%)
Municipal	596,593	501,010	(95,583)	(16.5%)
Street Lighting	131,900	207,419	75,519	58.8%
Dusk to Dawn Lighting	58,783	50,068	(8,715)	(15.2%)
Total	15,307,100	13,475,858	(1,831,242)	

¹ Includes an allocated share of Other Operating Revenue.

Base Case Class Allocation Summary

Class Cost of Service Class Allocation Summary

Rate Class	Power Supply		Transmission	Distribution		Total COS
	Capacity	Energy		Consumer	Capacity	
	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
Residential	20,956	2,187,863	390,466	874,036	519,370	3,992,692
Commercial	17,220	2,185,643	320,857	286,950	444,235	3,254,906
Large Power	28,658	4,076,790	533,960	29,688	736,926	5,406,021
Water Heating	218	19,145	4,063	4,792	5,211	33,430
Electric Heating	224	19,621	4,183	781	5,504	30,313
Municipal	2,802	352,705	52,204	14,447	78,853	501,010
Street Lighting	-	86,539	-	100,279	20,600	207,419
Dusk to Dawn Lighting	-	25,475	-	18,828	5,765	50,068
Total	70,079	8,953,782	1,305,732	1,329,800	1,816,465	13,475,858

Rate Design Factors

Class Cost of Service Rate Design Factors

Rate Class	Power Supply		Transmission	Distribution		Total Cost
	Capacity	Energy ¹		Consumer	Capacity	
	(¢/kWh)	(¢/kWh)	(¢/kWh)	(\$/mo.)	(¢/kWh)	(¢/kWh)
Residential	0.06	6.17	1.10	\$ 11.91	1.46	11.26
Commercial	0.05	6.17	0.91	\$ 22.58	1.25	9.19
Large Power	0.04	6.05	0.79	\$ 60.10	1.09	8.03
Water Heating	0.07	6.17	1.31	\$ 2.50	1.68	10.78
Electric Heating	0.07	6.17	1.32	\$ 2.50	1.73	9.53
Municipal	0.05	6.17	0.91	\$ 11.91	1.38	8.77
Street Lighting	-	6.17	-	\$ 0.60	1.47	14.79
Dusk to Dawn Lighting	-	6.17	-	\$ 5.37	1.40	12.13
Total - Average	0.05	6.12	0.89	\$ 10.92	1.24	9.21

¹ Cost per kWh figures includes system average line losses.

**Customer Related Cost
Residential**

Line No.	Description	Consumer Related Cost (\$/cons./mo.)
1	Primary Line	
2	Depreciation	
3	Interest	
4	O&M	
5	A&G	
6	Subtotal	\$ -
7		
8	Transformer	
9	Depreciation	
10	Interest	
10	O&M	
11	A&G	
11	Subtotal	\$ 0.75
12	Meter & Service	
13		
14	Depreciation	
14	Interest	
15	O&M	
15	A&G	
16	Subtotal	\$ 4.31
16		
20	Customer Accounting Expense	\$ 5.88
21	Taxes & Miscellaneous	\$ -
22	Margins	\$ 0.96
23	Subtotal	
24	Total	\$ 11.91

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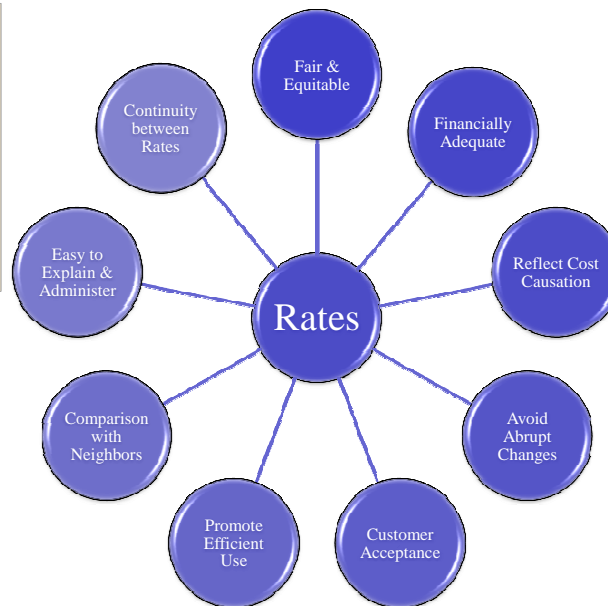
Cost Study Uses and Limitations

- Provides a reasonable guide for identifying average cost responsibility of customers within a class.
- Results cannot be used to identify the specific cost of providing service to an individual customer.
- Allocating costs is subject to numerous assumptions, philosophy, and methodologies.

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Typical Rate Design Objectives



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Rate Design Caveat

- Not all rate design objectives can be simultaneously achieved to their fullest extent.
- Must be balanced based on the philosophy and judgment of the City.

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Rate Design Process

Step 1: Determine rate class decreases

- Allocation of increase/(decrease) between rate classes
- Cost of service vs. other objectives

	Range of % Decrease
Average =	12.3%
Minimum =	6.15% (1/2 of Average)
Maximum =	18.45% (1 1/2 times Average)

Step 2: Design rates to distribute the determined decrease by class

- Focus on equity or recovery within the rate classes
- Customer Charge, Demand Charge, Energy Charges

Facility Charge Considerations

	<u>High</u>	<u>Low</u>
Cost Causation	X	X
Revenue Stability (weather)	X	
Historical Practice		X
Neighboring Utilities	X	X
Customer Acceptance	X	X
Environmental/Conservation		X

Comparison of Revenue

Comparison of Revenue Present and Proposed Rates

(a) Line No.	(b) Rate Class	(c)	(d)	(e) (f)	
		Revenue Present Rates	Revenue Proposed Rates	Increase/(Decrease)	
		(\$)	(\$)	Amount	Percent
1	Residential	4,085,899	3,822,805	(263,094)	-6.4%
2	Commercial	3,811,311	3,151,259	(660,052)	-17.3%
3	Large Power	6,171,682	5,325,790	(845,892)	-13.7%
4	Water Heating	33,725	31,521	(2,204)	-6.5%
5	Electric Heating	31,899	28,450	(3,449)	-10.8%
6	Municipal	580,762	506,395	(74,366)	-12.8%
7	Street Lighting	128,400	152,997	24,597	19.2%
8	Dusk to Dawn Lighting	57,223	49,904	(7,319)	-12.8%
9	Total	14,900,900	13,069,122	(1,831,779)	-12.3%

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COS Summary Under Proposed Rates

Class Cost of Service Summary -- Proposed Rates

Rate Class	Proposed Rate Revenue ¹	Revenue Requirements	Increase/(Decrease)	
			Amount	Percent
	(\$)	(\$)	(\$)	
Residential	3,934,187	3,992,692	58,504	1.5%
Commercial	3,255,156	3,254,906	(250)	(0.0%)
Large Power	5,494,031	5,406,021	(88,010)	(1.6%)
Water Heating	32,440	33,430	989	3.1%
Electric Heating	29,319	30,313	994	3.4%
Municipal	522,227	501,010	(21,217)	(4.1%)
Street Lighting	156,497	207,419	50,921	32.5%
Dusk to Dawn Lighting	51,464	50,068	(1,396)	(2.7%)
Total	13,475,322	13,475,858	536	

¹ Includes an allocated share of Other Operating Revenue.

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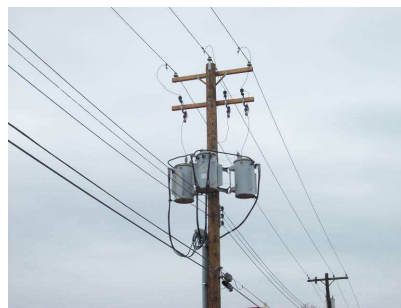
Rate Design Summary

- Increase customer charge and move towards the COS results and to recover more of the fixed costs to provide service
- Collapse energy blocks and have a flat kWh charge
- Split out Commercial customer charge between Single Phase and Three Phase customers due to increased costs to the City to serve the Three Phase customers

Commercial Class - Single Phase and Three Phase Equipment



Single Phase



Three Phase

Comparison of Present and Proposed Rates

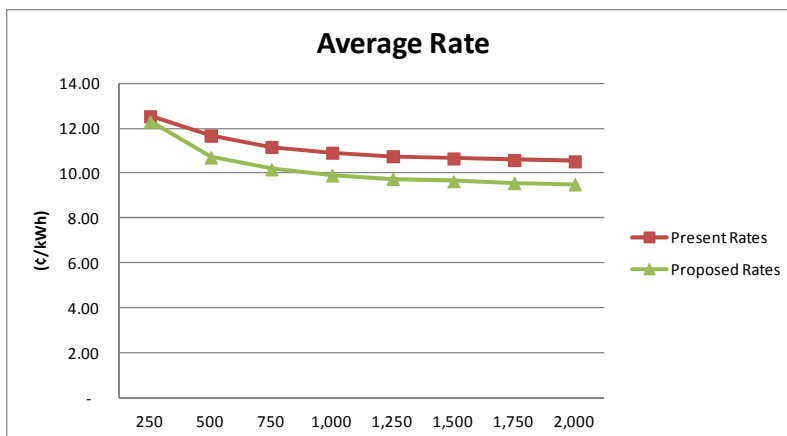
	<u>Present</u>		<u>Proposed</u>		<u>Potential Future</u>	
	<u>Rates</u>		<u>Rates</u>		<u>COS</u>	<u>Power Cost</u> <u>COS</u>
Residential						
Customer Charge						
In City	@	\$3.19	\$7.98	\$11.91	\$11.91	/month
Out of City	@	\$4.01	\$10.03	\$11.91	\$11.91	/month
Energy Charge						
First 400 kWh	@	\$0.11264	\$0.09114	\$0.08800	\$0.10160	/kWh
Over 400 kWh	@	\$0.10151	\$0.09114	\$0.08800	\$0.10160	/kWh
Power Plant Cost Adjustment	@	\$0.00000	\$0.00000	\$0.00000	\$0.00000	/kWh
Commercial						
Customer Charge - Single Phase						
In City	@	\$3.19	\$7.98	\$22.58	\$22.58	/month
Out of City	@	\$4.01	\$10.03	\$22.58	\$22.58	/month
Customer Charge - Three Phase						
In City	@	\$3.19	\$15.95	\$22.58	\$22.58	/month
Out of City	@	\$4.01	\$20.05	\$22.58	\$22.58	/month
Energy Charge						
First 500 kWh	@	\$0.13629	\$0.08500	\$0.08380	\$0.09020	/kWh
Next 1,500 kWh	@	\$0.10707	\$0.08500	\$0.08380	\$0.09020	/kWh
Over 2,000 kWh	@	\$0.10151	\$0.08500	\$0.08380	\$0.09020	/kWh
Power Plant Cost Adjustment	@	\$0.00000	\$0.00000	\$0.00000	\$0.00000	/kWh

Bill Comparison - Residential

<u>Present</u>				<u>Proposed</u>			
Customer Charge				Customer Charge			
In City	\$3.19	/month		In City	\$7.98	/month	
Out of City	\$4.01	/month		Out of City	\$10.03	/month	
Energy Charge				Energy Charge			
First 400 kWh	\$0.11264	/kWh		First 400 kWh	\$0.09114	/kWh	
Over 400 kWh	\$0.10151	/kWh		Over 400 kWh	\$0.09114	/kWh	
Power Cost Adjustment	\$0.00000	/kWh		Power Cost Adjustment	\$0.00000	/kWh	

<u>kWh/</u> <u>Mo.</u> (kWh/mo)	<u>Estimated Bill</u>		<u>Difference</u>		<u>Average Rate</u>	
	<u>Present</u> (<u>\$</u>)	<u>Proposed</u> (<u>\$</u>)	<u>Amount</u> (<u>\$</u>)	<u>Percent</u> (<u>%</u>)	<u>Present</u> (<u>¢/kWh</u>)	<u>Proposed</u> (<u>¢/kWh</u>)
-	3.19	7.98	4.79	150.00	N.A.	N.A.
250	31.35	30.76	(0.59)	(1.88)	12.54	12.30
500	58.40	53.55	(4.85)	(8.31)	11.68	10.71
750	83.77	76.33	(7.44)	(8.89)	11.17	10.18
1,000	109.15	99.12	(10.04)	(9.20)	10.92	9.91
1,250	134.53	121.90	(12.63)	(9.39)	10.76	9.75
1,500	159.91	144.69	(15.22)	(9.52)	10.66	9.65
1,750	185.28	167.47	(17.81)	(9.61)	10.59	9.57
2,000	210.66	190.26	(20.41)	(9.69)	10.53	9.51

Bill Comparison - Residential



Unbundled Rate Example - Residential

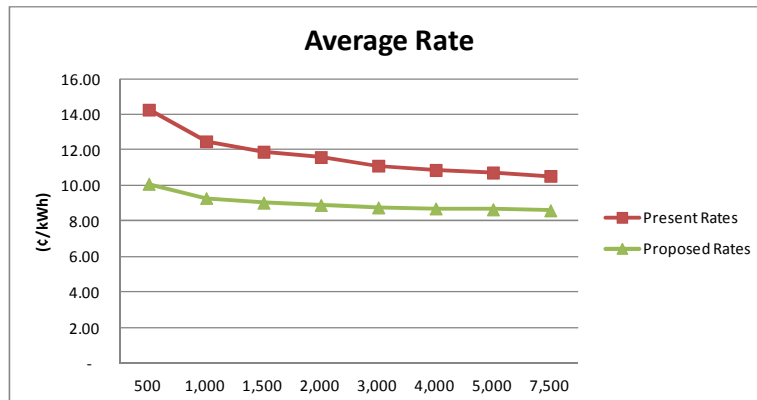
Rate Class	Billing Determinants	Units	Rate	Revenue
Residential				(\$)
Power Supply Charges				
Energy Charge	35,453,930	kWh	\$0.06230	2,208,780
Delivery Charges				
Customer Charge				
In City	5,861	cons.	\$7.98	560,898
Out of City	255	cons.	\$10.03	30,636
Delivery Energy Charge	35,453,930	kWh	\$0.02884	1,022,491
			Total	3,822,805
			<i>Per Exhibit 6</i>	3,822,805

Bill Comparison - Commercial

Present		Proposed	
Customer Charge		Customer Charge - Single Phase	
In City	\$3.19 /month	In City	\$7.98 /month
Out of City	\$4.01 /month	Out of City	\$10.03 /month
Energy Charge		Energy Charge	
First 500 kWh	\$0.13629 /kWh	First 500 kWh	\$0.08500 /kWh
Next 1,500 kWh	\$0.10707 /kWh	Next 1,500 kWh	\$0.08500 /kWh
Over 2,000 kWh	\$0.10151 /kWh	Over 2,000 kWh	\$0.08500 /kWh
Power Cost Adjustment	\$0.00000 /kWh	Power Cost Adjustment	\$0.00000 /kWh

kWh/ Mo. (kWh/mo)	Estimated Bill		Difference		Average Rate	
	Present (\$)	Proposed (\$)	Amount (\$)	Percent (%)	Present (¢/kWh)	Proposed (¢/kWh)
-	3.19	7.98	4.79	150.00	N.A.	N.A.
500	71.34	50.48	(20.86)	(29.24)	14.27	10.10
1,000	124.87	92.98	(31.90)	(25.54)	12.49	9.30
1,500	178.41	135.48	(42.93)	(24.06)	11.89	9.03
2,000	231.94	177.98	(53.97)	(23.27)	11.60	8.90
3,000	333.45	262.98	(70.48)	(21.14)	11.12	8.77
4,000	434.96	347.98	(86.99)	(20.00)	10.87	8.70
5,000	536.47	432.98	(103.50)	(19.29)	10.73	8.66
7,500	790.25	645.48	(144.77)	(18.32)	10.54	8.61

Bill Comparison - Commercial



Large Power Rate Changes

- Implement a customer charge, currently there is no customer charge for the LP rate.
- Removal of the Load Factor Adjustment, change to a flat demand charge for kW.
 - The current Load Factor Adjustment has an effective demand charge of \$3.96/kW versus stated \$10.71/kW.
 - Under the Cost of Service analysis, demand cost is \$7.65/kW while under the alternative potential future power supply scenario, the demand costs would be \$19.34/kW.
 - Recommend starting a transition towards a higher demand charge
- Collapse energy blocks to a flat energy charge versus declining block.

Comparison of Present and Proposed Rates

	Present Rates	Proposed Rates	Potential Future Power Cost	
			COS	COS
Large Power				
Customer Charge				
In City	@ N/A	\$60.10	\$60.10	\$60.10 /month
Out of City	@ N/A	\$60.10	\$60.10	\$60.10 /month
Demand Charge	@ \$10.71	\$8.54	\$7.65	\$19.34 /kW
Energy Charge				
First 50,000 kWh	@ \$0.08621	\$0.05710	\$0.06050	\$0.03370 /kWh
Next 150,000 kWh	@ \$0.08219	\$0.05710	\$0.06050	\$0.03370 /kWh
Over 200,000 kWh	@ \$0.07817	\$0.05710	\$0.06050	\$0.03370 /kWh
Power Plant Cost Adjustment	@ \$0.00000	\$0.00000	\$0.00000	\$0.00000 /kWh
Water Heating				
Customer Charge				
In City	@ \$1.63	\$2.00	\$2.50	\$2.50 /month
Out of City	@ \$2.41	\$2.96	\$2.50	\$2.50 /month
Energy Charge	@ \$0.09824	\$0.08876	\$0.09230	\$0.11370 /kWh
Power Plant Cost Adjustment	@ \$0.00000	\$0.00000	\$0.00000	\$0.00000 /kWh
Electric Heating				
Customer Charge				
In City	@ \$1.63	\$2.00	\$2.50	\$2.50 /month
Out of City	@ \$2.41	\$2.96	\$2.50	\$2.50 /month
Energy Charge	@ \$0.09824	\$0.08876	\$0.09290	\$0.11450 /kWh
Power Plant Cost Adjustment	@ \$0.00000	\$0.00000	\$0.00000	\$0.00000 /kWh

Bill Comparison – Large Power (350kW)

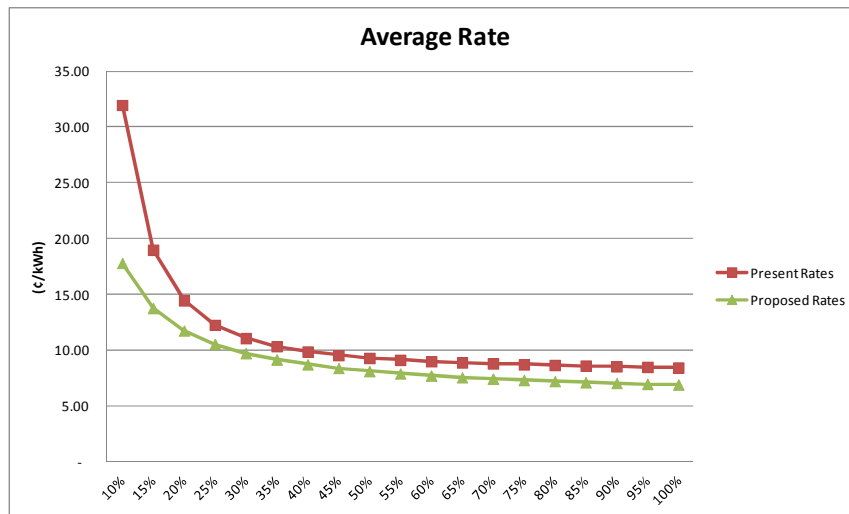
Present				Proposed			
Customer Charge				Customer Charge			
In City	\$0.00	/month		In City	\$60.10	/month	
Out of City	\$0.00	/month		Out of City	\$60.10	/month	
Demand Charge	\$10.71	/kW		Demand Charge	\$8.54	/kW	
Energy Charge				Energy Charge			
First 50,000 kWh	\$0.08621	/kWh		First 50,000 kWh	\$0.05710	/kWh	
Next 150,000 kWh	\$0.08219	/kWh		Next 150,000 kWh	\$0.05710	/kWh	
Over 200,000 kWh	\$0.07817	/kWh		Over 200,000 kWh	\$0.05710	/kWh	
Power Plant Cost Adjust	\$0.00000	/kWh		Power Plant Cost Adjust	\$0.00000	/kWh	

LF	kWh/ Mo. (kWh/mo)	Estimated Bill		Difference		Average Rate	
		Present (\$)	Proposed (\$)	Amount (\$)	Percent (%)	Present (¢/kWh)	Proposed (¢/kWh)
10%	25,200	8,057.64	4,488.02	(3,569.62)	(44.30)	31.97	17.81
15%	37,800	7,182.17	5,207.48	(1,974.69)	(27.49)	19.00	13.78
20%	50,400	7,285.95	5,926.94	(1,359.01)	(18.65)	14.46	11.76
25%	63,000	7,733.03	6,646.40	(1,086.63)	(14.05)	12.27	10.55
30%	75,600	8,376.28	7,365.86	(1,010.42)	(12.06)	11.08	9.74
35%	88,200	9,131.63	8,085.32	(1,046.31)	(11.46)	10.35	9.17
40%	100,800	9,957.04	8,804.78	(1,152.26)	(11.57)	9.88	8.73
45%	113,400	10,829.16	9,524.24	(1,304.92)	(12.05)	9.55	8.40
50%	126,000	11,733.97	10,243.70	(1,490.27)	(12.70)	9.31	8.13
55%	138,600	12,662.56	10,963.16	(1,699.40)	(13.42)	9.14	7.91
60%	151,200	13,608.99	11,682.62	(1,926.37)	(14.16)	9.00	7.73
65%	163,800	14,569.13	12,402.08	(2,167.05)	(14.87)	8.89	7.57
70%	176,400	15,540.05	13,121.54	(2,418.51)	(15.56)	8.81	7.44
75%	189,000	16,519.60	13,841.00	(2,678.60)	(16.21)	8.74	7.32
80%	201,600	17,499.72	14,560.46	(2,939.26)	(16.80)	8.68	7.22
85%	214,200	18,441.38	15,279.92	(3,161.46)	(17.14)	8.61	7.13
90%	226,800	19,387.86	15,999.38	(3,388.48)	(17.48)	8.55	7.05
95%	239,400	20,338.39	16,718.84	(3,619.55)	(17.80)	8.50	6.98
100%	252,000	21,292.35	17,438.30	(3,854.05)	(18.10)	8.45	6.92

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Bill Comparison – Large Power



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Comparison of Present and Proposed Rates

		<u>Present</u> <u>Rates</u>	<u>Proposed</u> <u>Rates</u>	<u>Potential Future</u> <u>Power Cost</u>	
				<u>COS</u>	<u>COS</u>
<u>Municipal</u>					
Customer Charge	@	\$3.21	\$7.98	\$11.91	\$11.91 /month
Energy Charge	@	\$0.10093	\$0.08860	\$0.08510	\$0.09180 /kWh
Power Plant Cost Adjustment	@	\$0.00000	\$0.00000	\$0.00000	\$0.00000 /kWh
<u>Street Lighting</u>					
Energy Charge	@	\$0.09156	\$0.10910	\$0.14790	\$0.12060 /kWh
Power Plant Cost Adjustment	@	\$0.00000	\$0.00000	\$0.00000	\$0.00000 /kWh
<u>Dusk to Dawn Lighting</u>					
Small	@	\$12.89	\$11.24	\$11.04	\$8.99 /month
Large	@	\$19.32	\$16.85	\$18.46	\$13.73 /month

Rate Recommendation Summary

- Implementing a rate decrease of \$1,831,000 or 12.3%.
 - This figure assumes the power plant has been sold or MISO and the City negotiated a Y-1 agreement. Either of these scenarios results in a \$0 cost to the City related to plant operations.
- Opportunity to re-align rate levels and rate structures with COS as a guide and with an eye towards the future.
- The COS shows that not all rates are due the same decrease.
- Range of decreases from 6.4% to 17.3%.
- Rate Structure Changes
 - Customer Charge
 - Remove declining block Energy Charges
 - Remove Load Factor Adjustment for Large Power demand billing
 - Consider power plant recovery rider to recoup power plant maintenance costs at the determination of the Council at some point in the future

Community Comparisons - Residential

City/Utility	Residential Rate		Residential Bill		
	Meter Charge	Energy Charge	300 kWh/mo	800 kWh/mo	
<i>Marquette</i> Marquette BLP	\$5.50	First 1,000 kWh Over 1,000 kWh	\$0.07440 \$0.07000	\$31.72	\$75.41
<i>Manistique</i> Cloverland REA	\$3.40	All kWh	\$0.09311	\$31.98	\$79.62
<i>Menominee</i> WPS	\$9.00	All kWh	\$0.08487	\$34.46	\$76.90
<i>Escanaba</i> Proposed Rates	\$7.98	All kWh	\$0.09110	\$35.32	\$80.89
<i>Escanaba</i> City of Escanaba	\$3.19	First 400 kWh Over 400 kWh	\$0.11264 \$0.10151	\$36.98	\$88.85
<i>Sturgeon Bay</i> WPPI	\$7.00	All kWh	\$0.10600	\$38.80	\$91.80
<i>Gladstone</i> WPPI	\$8.00	All kWh	\$0.12010	\$44.03	\$104.08
<i>Iron Mountain</i> WE Energies	\$9.47	All kWh	\$0.13145	\$48.91	\$114.63
<i>Ishpeming</i> UPPCO	\$11.00	All kWh	\$0.18350	\$66.05	\$157.80

Community Comparisons - Commercial

City/Utility	Commercial Rate		Commercial Bill		
	Meter Charge	Energy Charge	4,000 kWh/mo	40,000 kWh/mo	85 kW
<i>Marquette</i> Marquette BLP	\$13.80	First 3,500 kWh Over 3,500 kWh	\$0.08800 \$0.06000	\$403.76	\$3,445.85
<i>Manistique</i> Cloverland REA	\$7.40	All kWh	\$0.10611	\$440.48	\$4,338.20
<i>Menominee</i> WPS	\$22.00	All kWh	\$0.08925	\$379.00	\$3,603.80
<i>Escanaba</i> Proposed Rates	1 PH - \$7.98 3 PH - \$15.95	All kWh	\$0.08500	\$347.98	\$3,415.95
<i>Escanaba</i> City of Escanaba	\$3.19	First 500 kWh Next 1,500 kWh Over 2,000 kWh	\$0.13629 \$0.10707 \$0.10151	\$434.96	\$4,089.32
<i>Sturgeon Bay</i> WPPI	\$8.00	All kWh	\$0.10600	\$432.00	\$4,248.00
<i>Gladstone</i> WPPI	\$8.00	All kWh	\$0.12170	\$494.80	\$4,013.00
<i>Iron Mountain</i> WE Energies	\$14.79	All kWh	\$0.13659	\$561.15	\$4,131.243 - \$4,417.842
<i>Ishpeming</i> UPPCO	\$15.00	All kWh	\$0.18505	\$755.20	\$5,625.40

Community Comparisons – Large Power

City/Utility	Large Power Rate			Large Power Bill		
	Meter Charge	Demand Charge	Energy Charge	60,000 kWh/mo 112 kW	200,000 kWh/mo 463 kW	
<i>Marquette</i> Marquette BLP	\$0.00	\$7.80	All kWh	\$0.06499	\$5,025.40	\$16,609.40
<i>Manistique</i> Cloverland REA	\$600.00	\$4.90	First 300kwh/kw Next 200kwh/kw Over 500kwh/kw	\$0.08511 \$0.08111 \$0.07911	\$6,385.00	\$20,078.30
<i>Menominee</i> WPS	\$115.00	\$8.72	On-Peak (16hrs) Off-Peak (8hrs)	\$0.06197 \$0.03350	\$4240.441 - \$4809.842	\$14,648.361 - \$16,546.362
<i>Escanaba</i> Proposed Rates	\$60.10	\$8.54	All kWh	\$0.05710	\$4,442.58	\$15,434.12
<i>Escanaba</i> City of Escanaba	\$0.00	\$10.71	First 50,000 kwh Next 150,000 kwh Over 200,000	\$0.08621 \$0.08219 \$0.07817	\$5,385.51	\$17,936.64
<i>Sturgeon Bay</i> W PPI	\$100.00	\$9.00	On-Peak (12hrs) Off-Peak (12hrs)	\$0.08600 \$0.04300	\$4,832.00	\$17,167.003 - \$21,467.002
<i>Gladstone</i> W PPI	\$75.50	\$8.50	All kWh	\$0.07590	\$5,581.50	\$19,191.00
<i>Iron Mountain</i> WE Energies	\$83.84	\$18.53	On-Peak (12hrs) Off-Peak (12hrs)	\$0.06898 \$0.05465	\$5,867.763 - \$6,297.662	\$21,024.843 - \$22,457.842
<i>Ishpeming</i> UPPCO	\$250.00	\$15.50	On-Peak (16hrs) Off-Peak (8hrs)	\$0.09630 \$0.06261	\$8,222.60	\$24,440.501 - \$26,686.502

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Questions?



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Thank You!

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