CITY COUNCIL/ELECTRICAL ADVISORY COMMITTEE

October 22, 2015 – 6:00 p.m.
Rescheduled Regular Meeting

CITY COUNCIL
Marc Tall, Mayor
Ronald Beauchamp, Mayor Pro-Tem
Patricia Baribeau, Council Member
Michael Sattem, Council Member
Ralph Blasier, Council Member

ADMINISTRATION
James V. O'Toole, City Manager
Robert S. Richards, CMC, City Clerk
Ralph B.K. Peterson, City Attorney
Mike Furmanski, Electrical Superintendent
Melissa Becotte, City Controller

ELECTRICAL ADVISORY COMMITTEE
Tim Wilson, Chairperson
Ann Bissell, Vice Chairperson
Larry Arkens, Committee Member
Glendon Brown, Committee Member
John Anthony, Committee Member
Jack Mellinger, Committee Member
Vacant Seat

Escanaba City Council Chambers: 410 Ludington Street - Escanaba, MI 49829

Meeting Agenda
Thursday, October 22, 2015

CALL TO ORDER
ROLL CALL
APPROVAL/ADJUSTMENTS TO THE AGENDA
CONFLICT OF INTEREST DECLARATION

UNFINISHED BUSINESS

1. **Presentation(s) – Power Plant.**
   Explanation: Two (2) companies have expressed separate interest in obtaining the power plant for a privately held and operated business. Presentations will be made by representatives of each company to the City Council and Electrical Advisory Committee.

   a. **Greenwood Fuels, Inc**. Greenwood Fuels of Green Bay, WI has expressed an interest in obtaining an option to complete a 60 day feasibility study for the purpose of determining if the Power Plant could be used for continued plant operations using an engineered, renewable fuel pellet which is comprised of non-recyclable, pre-consumer materials containing primarily coated paper, laminated packaging, labels, trim, rolls, butt stocks, non-wovens, laminated plastics, and similar feed stock.

   b. **Northern Machining & Repair/Mechanical Supply, Inc**. Northern Machining & Repair/Mechanical Supply, Inc. of Escanaba, MI has expressed an interested in repurposing the power plant and property to expand their machining, welding, and fabrication business which has been located in the City of Escanaba since 1985.

Agenda - October 14, 2015

NEW BUSINESS

1. **Update - Electric Department –General Operations.**
Explanation: Electrical Superintendent Mike Furmanski will update the City Council, Electrical Advisory Committee and Citizens of Escanaba on the current departmental activities.

2. **Approval – Bid Award – Electrical Distribution Pole Testing and Treatment.**
Explanation: Administration is seeking Council approval to retain Karcz Utility Services, LLC of Seymour, WI. to conduct electrical distribution pole testing and treatment in an amount not to exceed $12,000. This project is included in the current fiscal year budget.

3. **Approval – Purchase – Substation Power Transformer.**
Explanation: Administration is seeking Council approval to purchase a new substation power transformer from EUSCO (A division of RESCO) of Moorhead, MN in an amount not to exceed $501,328. This purchase is included in the current fiscal year budget.

4. **Approval – Purchase - Power Quality Recorder.**
Explanation: Administration is seeking Council approval to purchase a new power quality recorder from Power Monitors, Inc. of Mount Crawford, VA in an amount not to exceed $10,000. Although not specifically itemized in the current fiscal year budget, general capital funds are included in the current fiscal year budget.

5. **Approval – Professional Services Agreement Extension - Power Plant Site Environmental Services.**
Explanation: Administration is seeking Council approval to extend the current professional services agreement with Geosymtec Consultants of Ann Arbor, MI. in an amount not to exceed $13,900 for continued power plant environmental monitoring. This item is included in the current fiscal year budget.

GENERAL PUBLIC COMMENT
COMMISSION/STAFF COMMENT AND ANNOUNCEMENTS
ADJOURNMENT

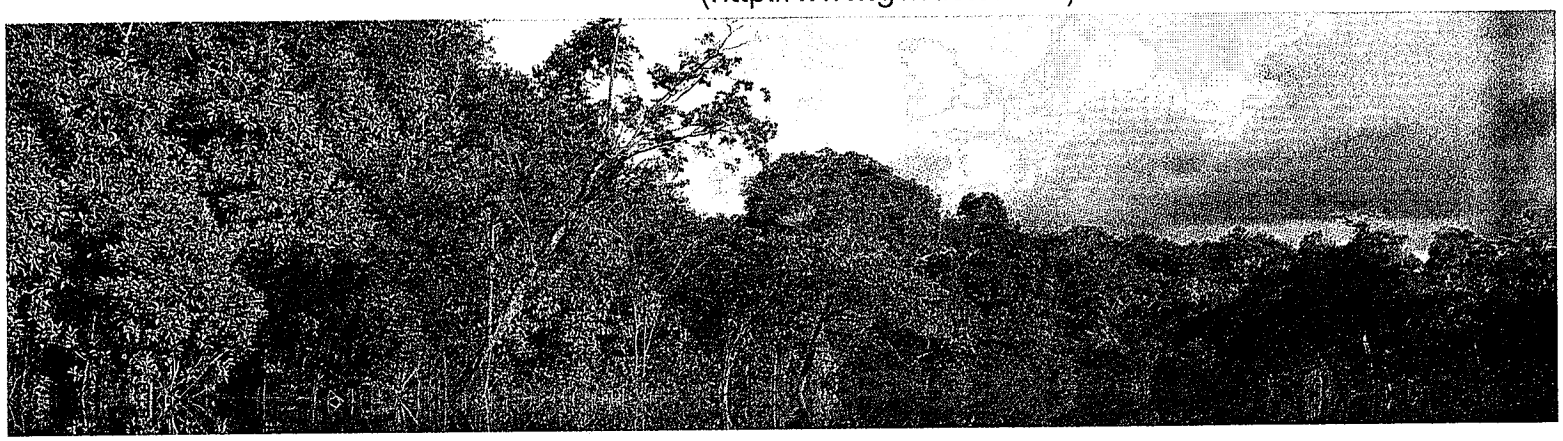
The City of Escanaba will provide all necessary, reasonable aids and services, such as signers for the hearing impaired and audiotapes of printed materials being considered at the meeting to individuals with disabilities at the meeting/hearing upon five days notice to the City of Escanaba. Individuals with disabilities requiring auxiliary aids or services should contact the City of Escanaba by writing or calling City Hall at (906) 786-9402.

Respectfully Submitted,

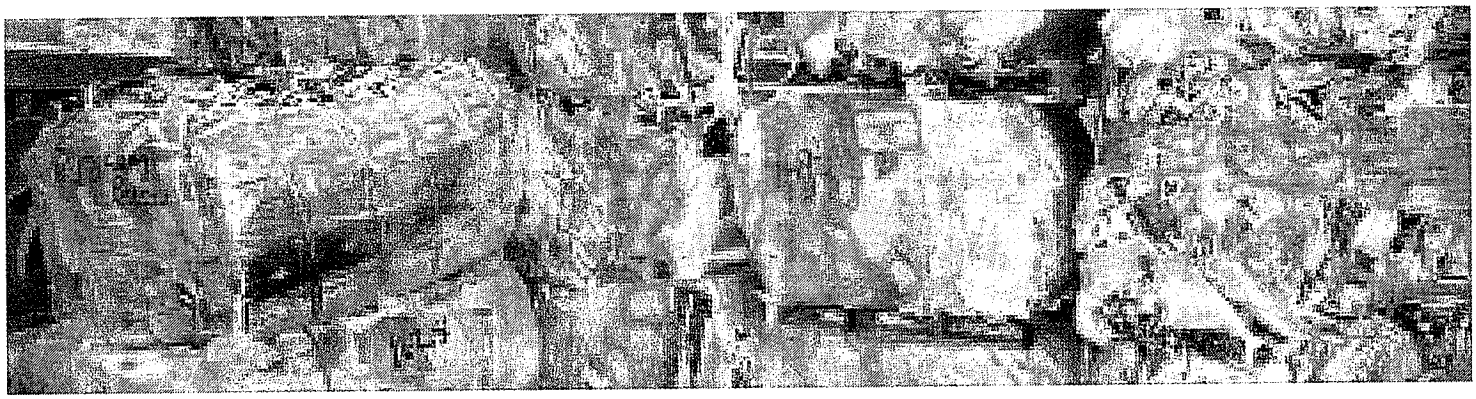
James V. O'Toole
City Manager

UNF 1.2
10/22/15

GREENWOOD FUELS (http://www.gwfuels.com)



Our Mission: To create renewable engineered fuels that are a sustainable and economical alternative to traditional fossil fuels



LANDFILL AVOIDANCE

Many non-recyclable manufacturing by-products can be utilized by us as feedstock for sustainable fuel.

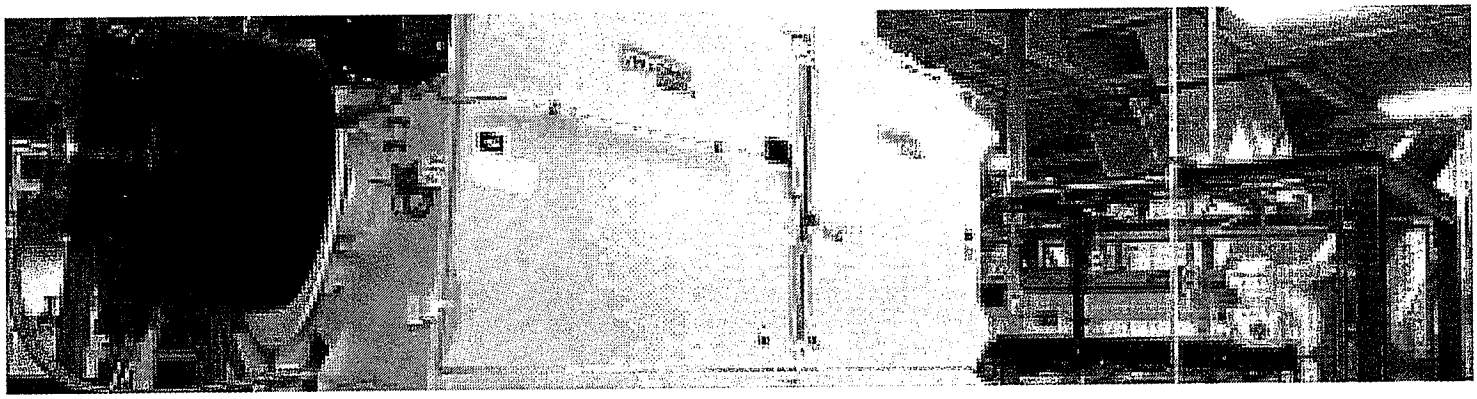
READ MORE (HTTP://WWW.GWFUELS.COM/WHAT-CAN-WE-DO-FOR-YOU/LANDFILL-AVOIDANCE/)

SUSTAINABLE FUEL

Could your power plant be burning something cleaner than coal or oil, and cheaper than natural gas?

READ MORE (HTTP://WWW.GWFUELS.COM/WHAT-CAN-WE-DO-FOR-YOU/RENEWABLE-SUSTAINABLE-

FUEL/)



COMPLIANCE / MACT

Contact us to discuss how our economical, sustainable fuel can meet the new MACT requirements for industrial boilers.

READ MORE (HTTP://WWW.GWFUELS.COM/WHAT-CAN-WE-DO-FOR-YOU/BOILER-REGULATORY-COMPLIANCEMACT/)

Greenwood's fuel pellets are a sustainable and cost-effective solid fuel that is utilized by industrial consumers, power producers and public institutions as a pellet-coal blend or a replacement for traditional fossil fuels.

The energy content of Greenwood pellets is similar to that of bituminous coal (approximately 11,000 to 11,500 Btu/lb) but with significantly lower emissions of sulfur dioxide and mercury. As a result, Greenwood's fuel pellets can be a desirable solution for compliance with the new US EPA Boiler MACT (Boiler Maximum Achievable Control Technology) regulations for industrial and commercial boilers that take effect in early 2016.

If you have non-recyclable industrial by-products such as paper, plastic films, label matrix, nonwovens, or other forms of paper and plastic, we may be able to integrate these resources into the energy chain as feedstock for our renewable fuel manufacturing process. Keeping these materials out of landfills reduces greenhouse gases (GHG's) and helps manufacturers improve their sustainability profile.

Greenwood Fuels produces engineered composite fuel pellets under the U.S. EPA Alternative Fuels Program.

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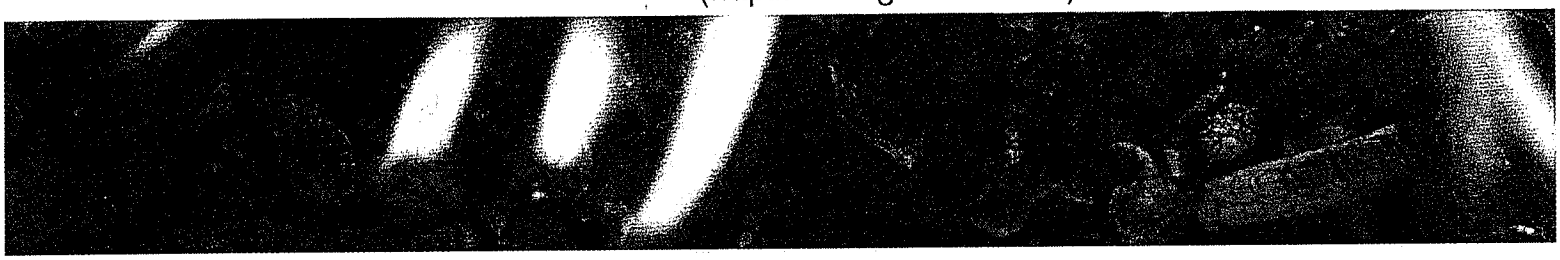
GREENWOOD FUELS (http://www.gwfuels.com)

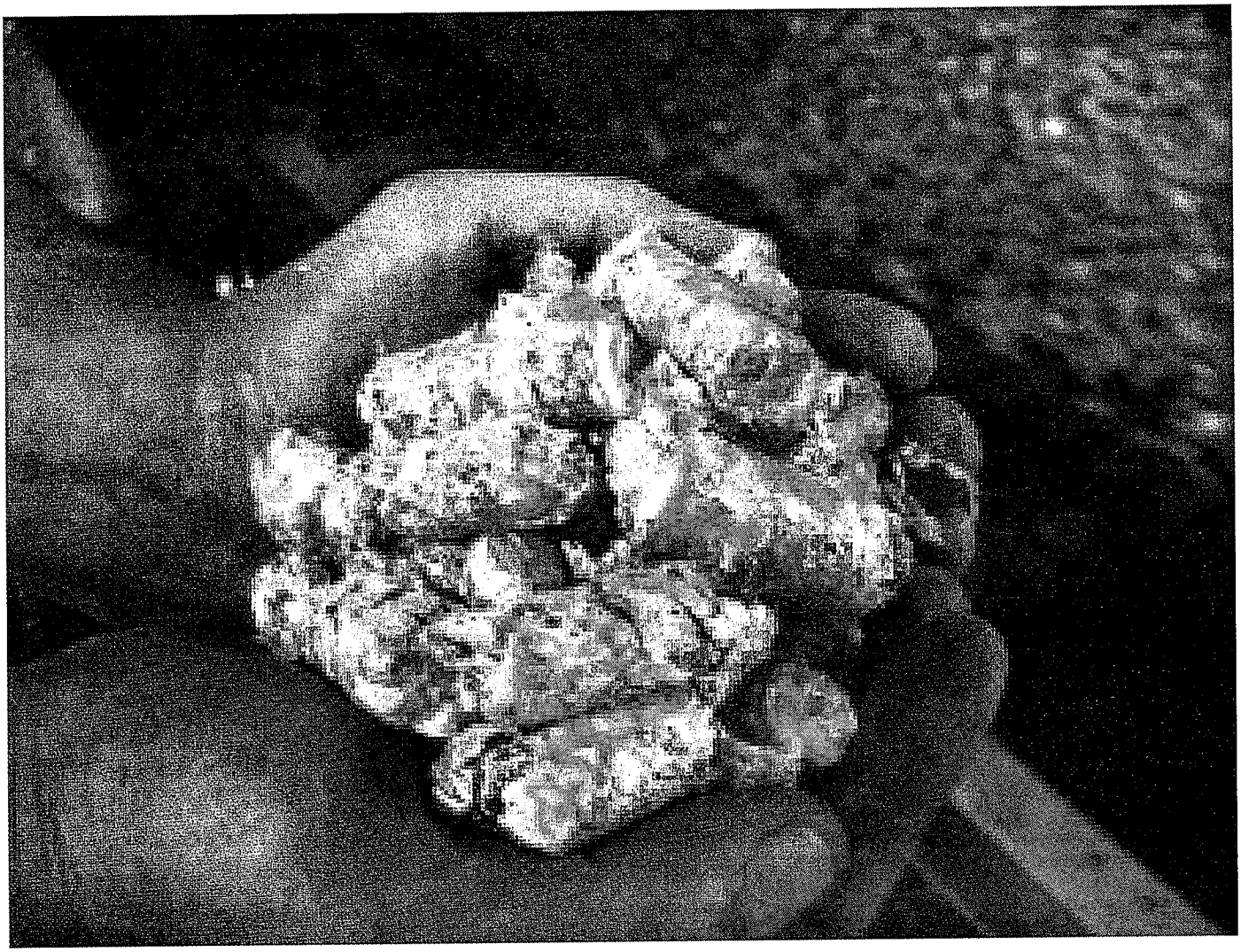


About Us

About Greenwood Fuels

Greenwood Fuels produces renewable/sustainable fuel from non-recyclable by-products of various manufacturing processes

Our manufacturing facility in Green Bay, WI has the capacity to produce 150,000 tons per year of clean burning engineered fuel. We use non-recyclable manufacturing by-products that would otherwise be destined for landfills to create fuel pellets that handle and burn with the performance qualities of coal but with significantly lower emissions.



(http://www.gwfuels.com/wp-content/uploads/2014/08/DSCN0269.jpg)The global debate on carbon footprint reduction coupled with the rising cost of traditional fuel sources means the need for cleaner power has never been greater. A growing number of customers are recognizing the advantages that Greenwood Fuels' solutions can deliver. These include major organizations with on-site energy generation systems such as universities, hospitals and manufacturers who use solid fuel to heat, cool and power their facilities. Greenwood's fuel allows them to reduce their costs of energy generation while complying with existing and future more stringent environmental emission regulations.

Combusting Greenwood Fuel's pellets allows many of our fuel customers to be able to meet the new US EPA industrial boiler MACT emission requirements that take effect beginning in January, 2016. In most cases, only minimal modifications to their existing furnace/boiler and emission control systems are required.

Greenwood Fuels is part of the Libra Group, an international business group comprising 30 subsidiaries across five continents and focused on shipping, aviation, real estate, hospitality and renewable energy as well as selected diversified investments.

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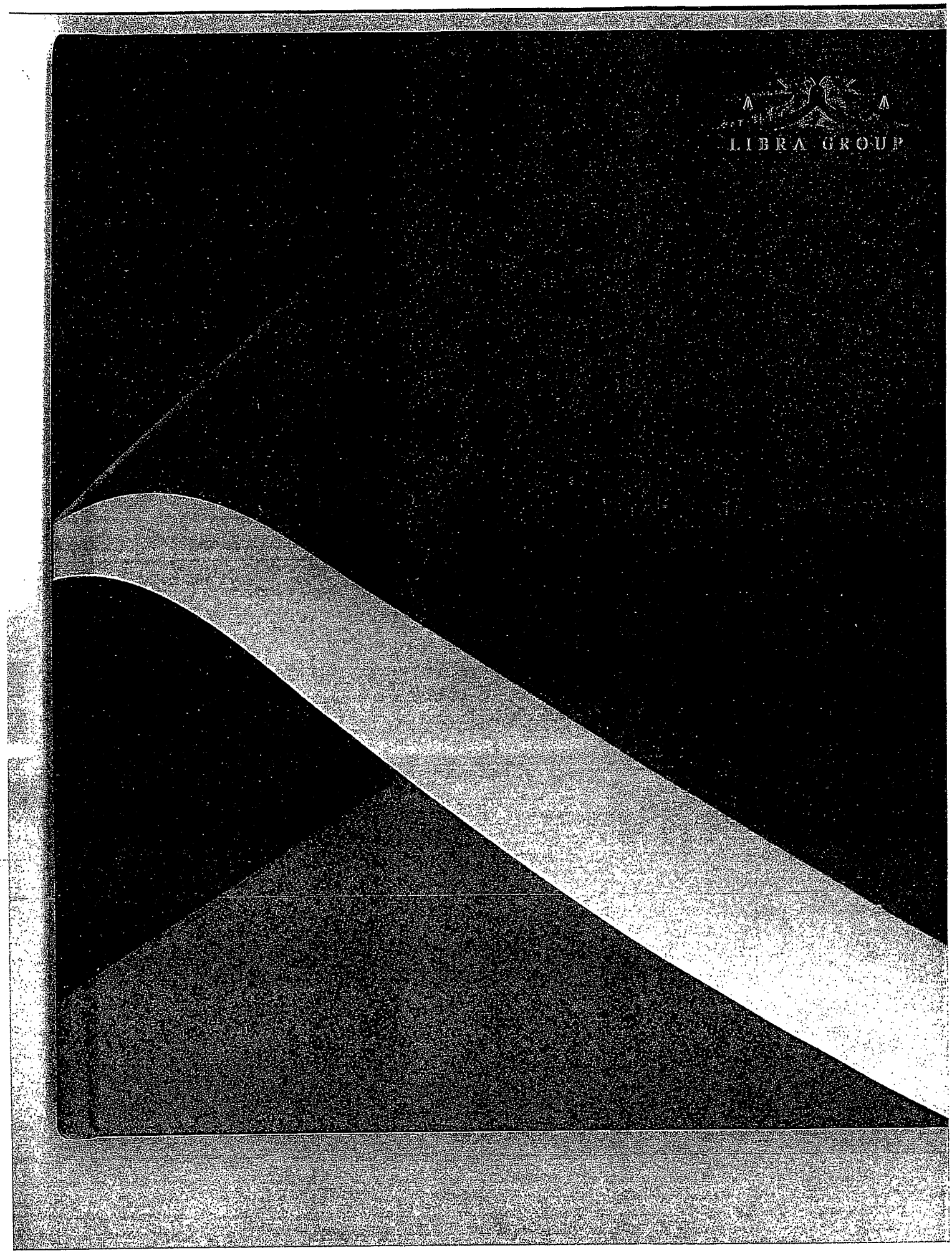
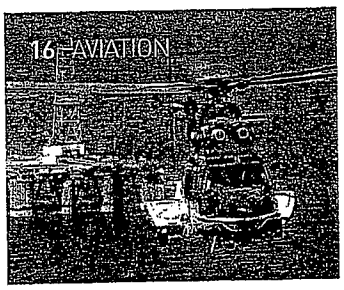
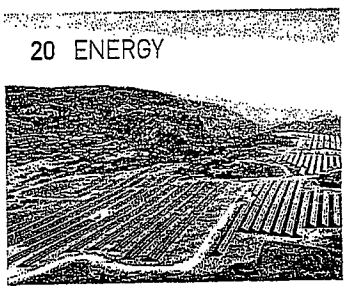
Steven J. Brooks
Associate
www.libra.com

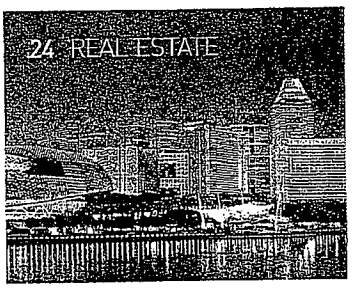

LIBRA GROUP

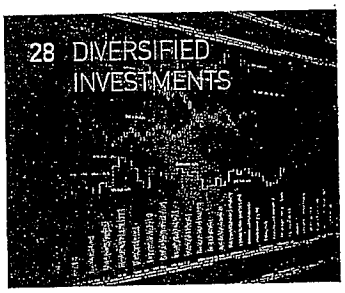
LIBRA GROUP

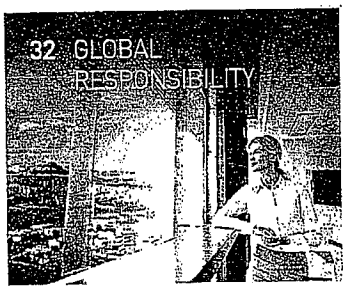
04 INTRODUCTION
06 REGIONAL VISION











36 GROUP OF COMPANIES
37 LIBRA HIGHLIGHTS
38 CONTACT

AN INTERNATIONAL BUSINESS GROUP

As a global business with decades of experience across sectors, cultures and geographies, the Libra Group constantly explores new frontiers, breaks new ground, and challenges the impossible. Understanding the value of relationships – both personal and commercial – along with an insight into the subtle idiosyncrasies of each locality, we have confidently created a diverse business with bases on five continents and operations throughout the world.

Armed with that confidence, we continue to look for new avenues, ideas and connections. It is further enhanced by a deep sense of commitment to everything we do wherever that may be in the world. Dedication to our goals and the people in all our companies, and to the local communities among whom we operate, is essential to our sense of what it means to do business and to do it well. This has been key to sustained growth across all of our business sectors and to our international reputation – attracting new partners and opening up new opportunities for us.

We believe in autonomy, trusting and empowering our executives to do what they are good at, because that makes for good business.

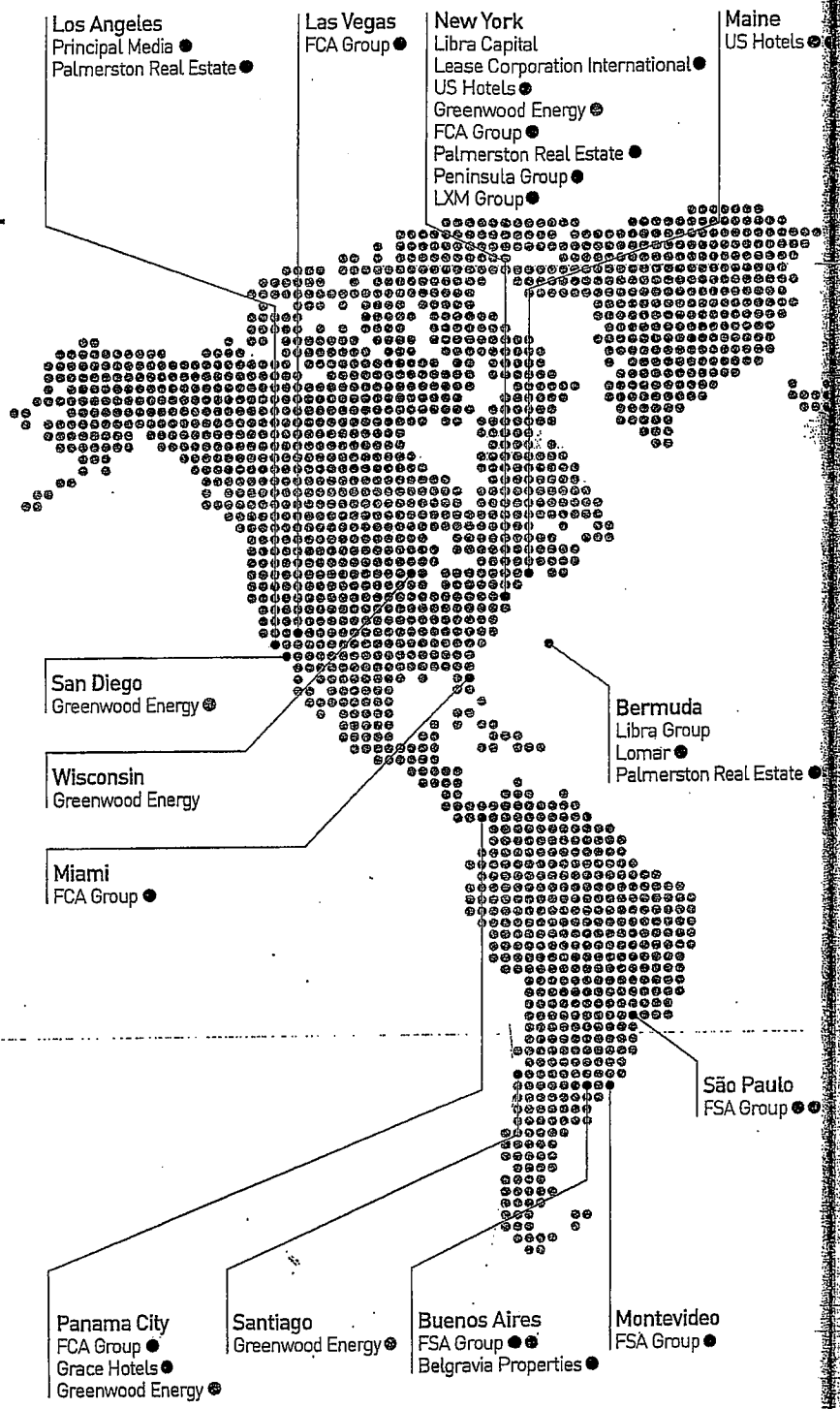
This is how we have built a worldwide enterprise and how we try to be a force for good wherever we operate, true to who we are and to the traditional values that guide us. Our sense of responsibility is present throughout the organization. We host hundreds of interns – many of whom are subject to social and economic disadvantage – from numerous schools, colleges and governments. We sponsor events, support worthy causes, and harness the power of our networks to make a difference. It unites creativity with opportunity, and defines what we can all do together.

Today we still believe in the principles of the maritime world where our commercial roots lie – to strike out and explore uncharted waters, building new relationships and reaching new horizons.

George M Logothetis
Chairman and CEO

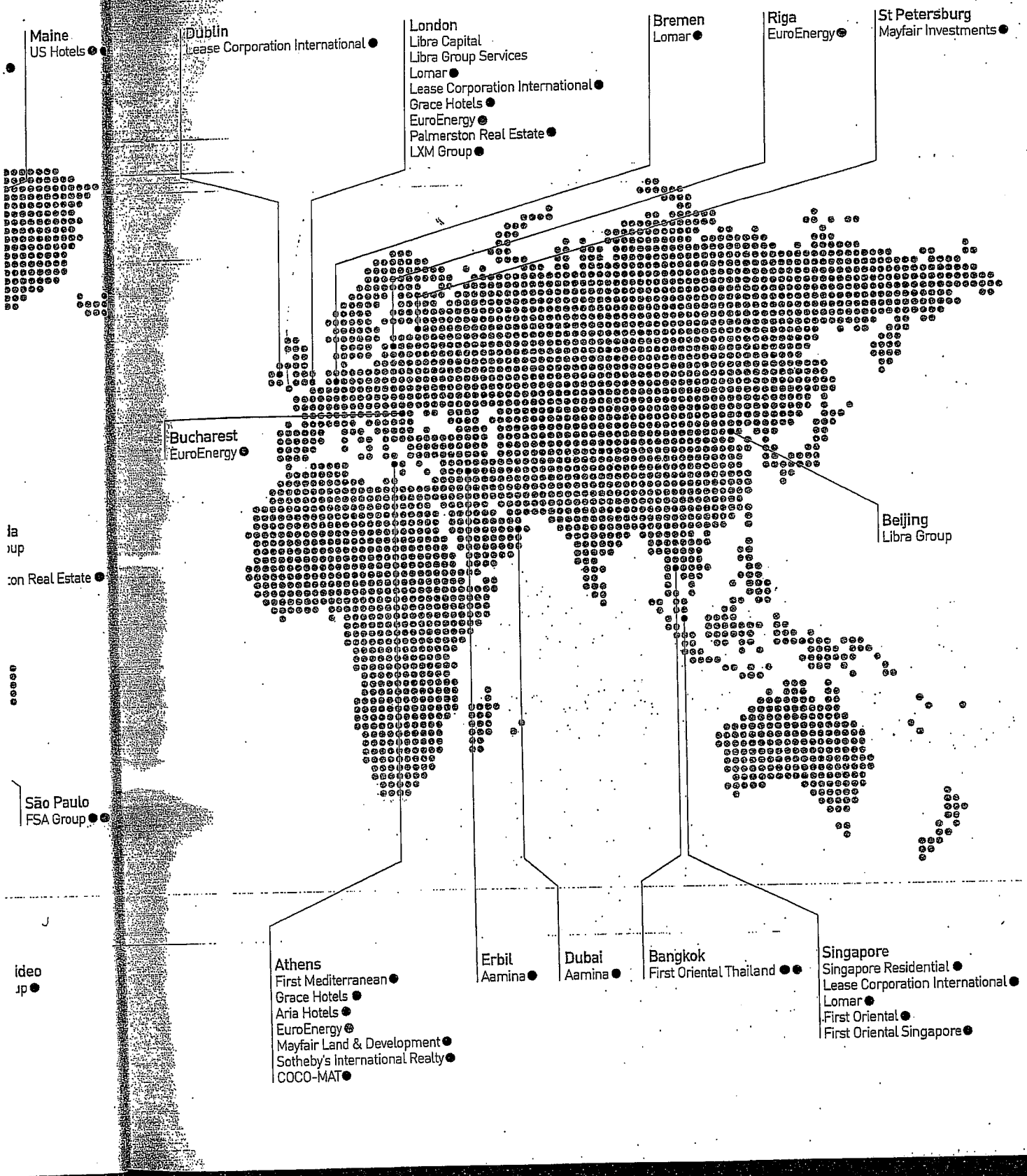
Constantine M Logothetis
Executive Vice Chairman

REGIONAL VISION



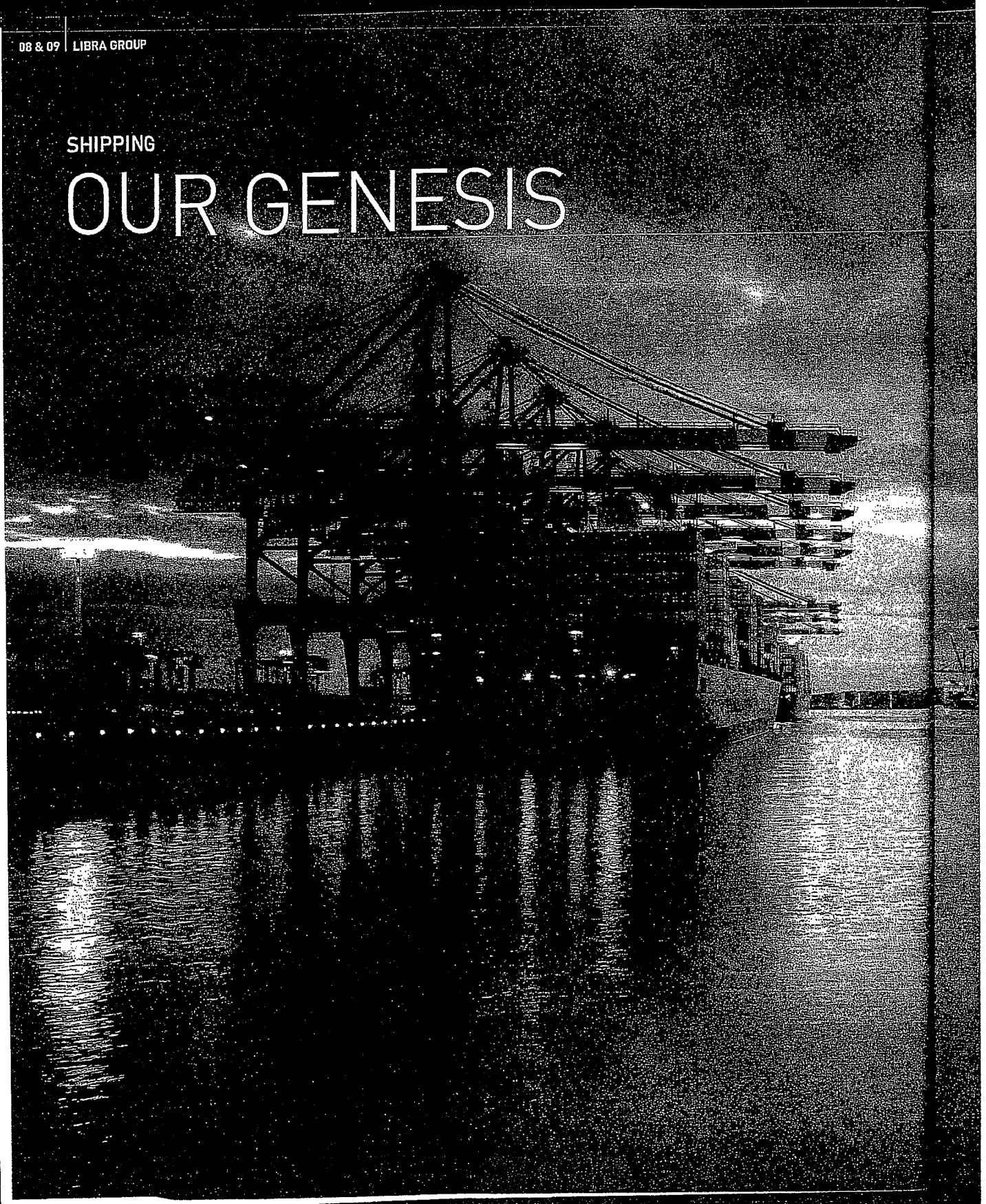
- Location

Sectors
- Real Estate
- Hotels and Hospitality
- Transportation
- Energy
- Diversified Investments
- Holding Company


Maine
US Hotels
Dublin
Lease Corporation International
London
Libra Capital
Libra Group Services
Lomar
Lease Corporation International
Grace Hotels
EuroEnergy
Palmerston Real Estate
LXM Group
Bremen
Lomar
Riga
EuroEnergy
St Petersburg
Mayfair Investments
Bucharest
EuroEnergy
Beijing
Libra Group
São Paulo
FSA Group
Athens
First Mediterranean
Grace Hotels
Aria Hotels
EuroEnergy
Mayfair Land & Development
Sotheby's International Realty
COCO-MAT
Erbil
Aamina
Dubai
Aamina
Bangkok
First Oriental Thailand
Singapore
Singapore Residential
Lease Corporation International
Lomar
First Oriental
First Oriental Singapore

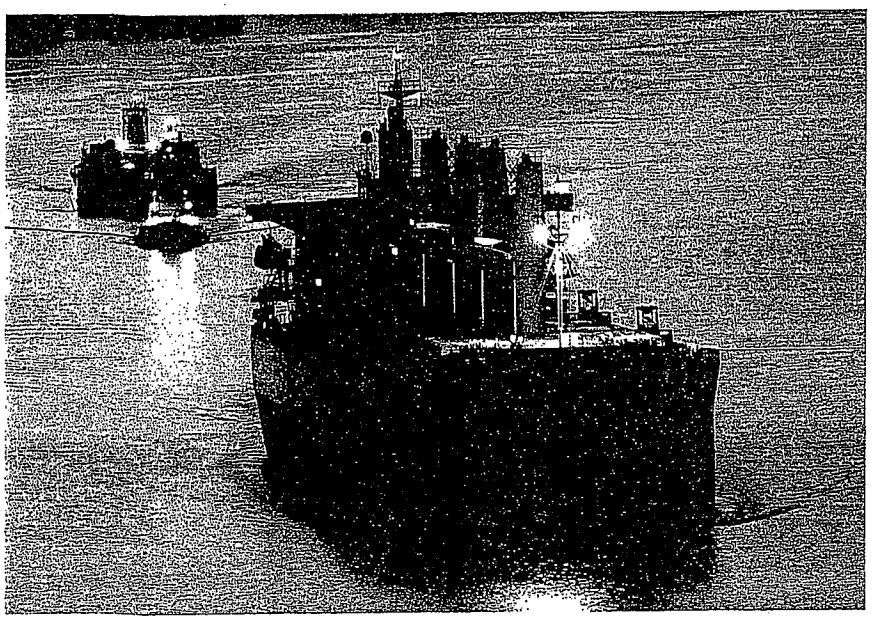
SHIPPING

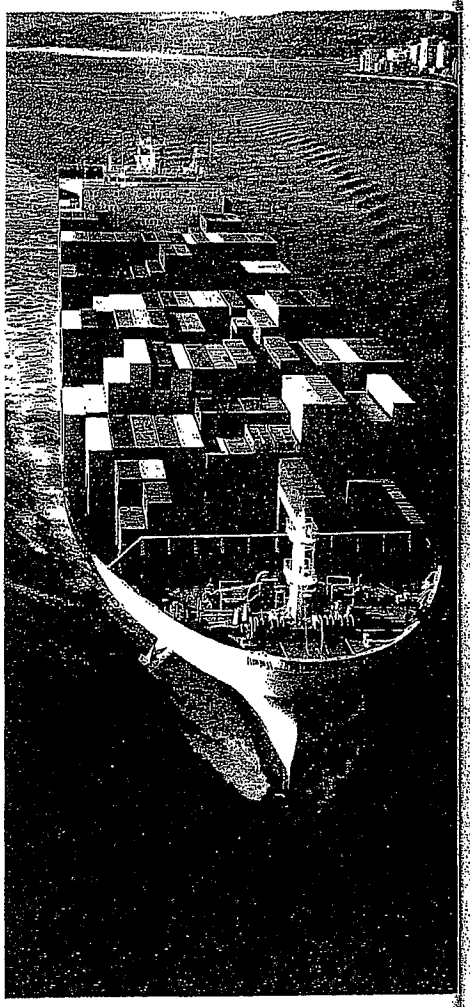
OUR GENESIS

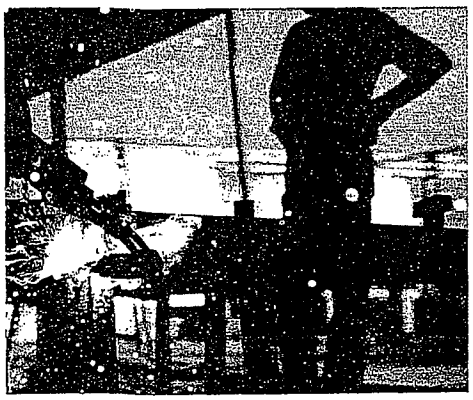


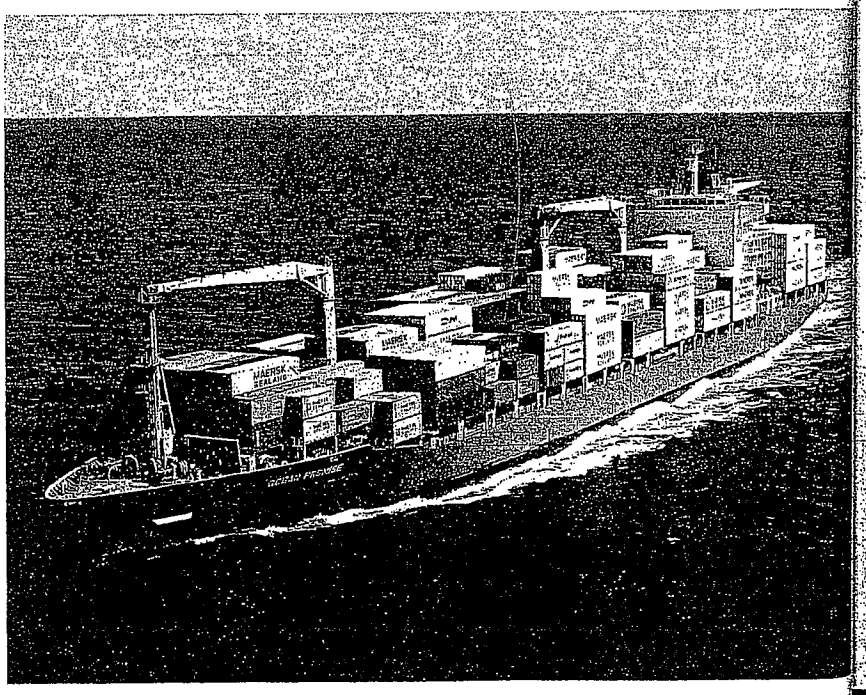
"Shipping is part of our corporate DNA. In recent years we have been investing at scale to create a modern, economical, mixed fleet."

George Logothetis, Chairman and CEO









FUTURE IN MIND

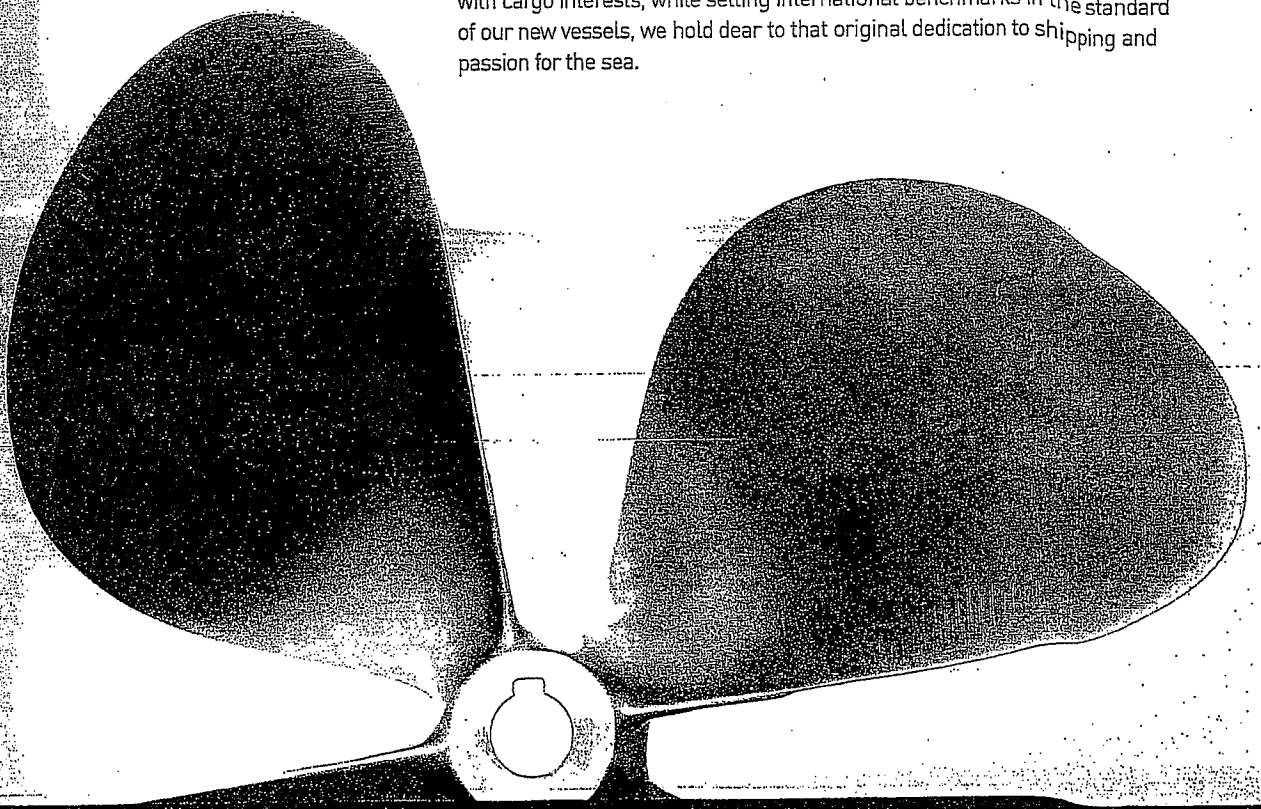
With a presence in global shipping spanning 40 years, we have not only maintained our commitment to the maritime industry but successfully transferred that knowledge to other sectors. The Libra Group style of spotting and investing in sub-cycles, now mirrored throughout the group, embodies our approach to long-term profitable growth in the shipping sector.

In recent years our shipping subsidiary, Lomar, has been expanding its fleet at scale to become one of the world's largest purchasers of new ships. Since 2009 we have acquired 76 vessels including bulk carriers, container ships, offshore vessels, LPG, product and chemical tankers.

We are particularly proud of forging new relationships with Chinese shipyards with an ambitious multi-order investment for over 20 new bulk carriers and container ships that exhibit the fuel-efficient technology and environmental benefits that the market will rightly demand in the years to come.

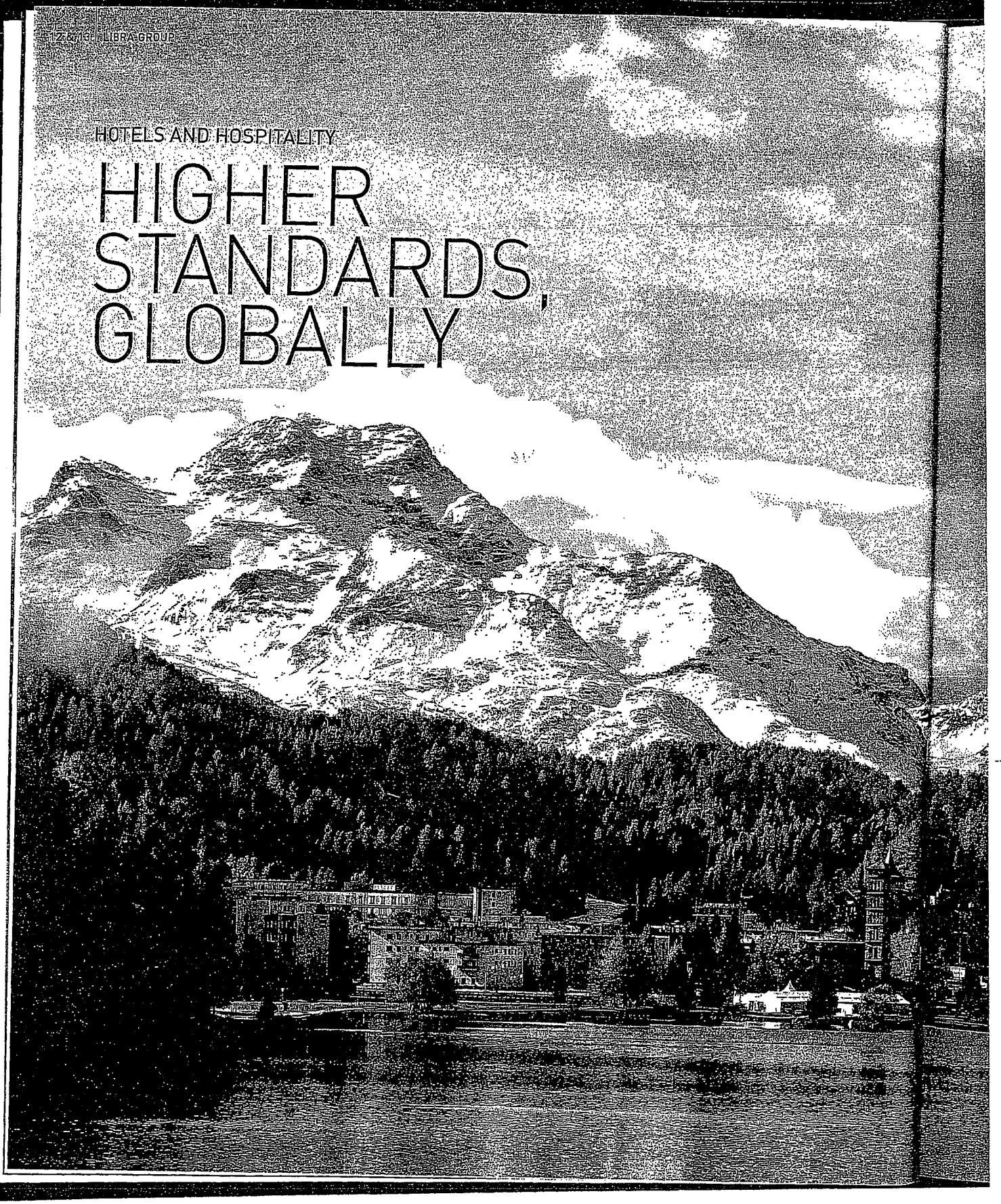
The creation of today's fleet began with the acquisition in 2009 of the Allocean group and its 26-ship fleet for $325 million following the strategic sale of 67 vessels between 2004 and 2007.

Continuing to trade in ships, informed by the formation of joint ventures with cargo interests, while setting international benchmarks in the standard of our new vessels, we hold dear to that original dedication to shipping and passion for the sea.



HOTELS AND HOSPITALITY

HIGHER STANDARDS, GLOBALLY



"Wise investment born out of global insight defines the strategy. Successful execution demands a personal touch with the highest standards of service at all our properties.

Constantine Logothetis, Executive Vice Chairman

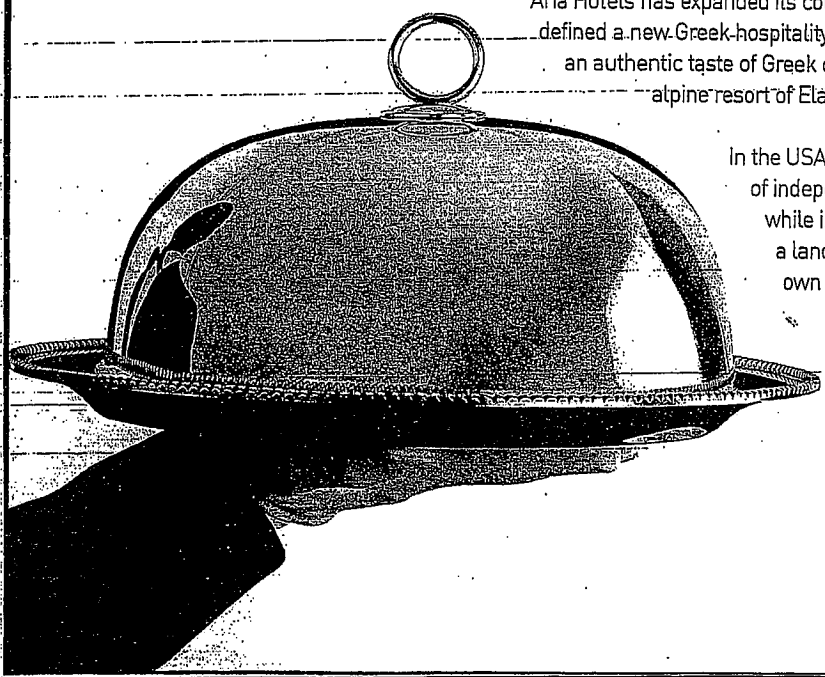
UNIVERSAL ELEGANCE

Hospitality as a sector exemplifies many of our key strengths – internationalism, local insight, attention to detail, high standards of service, and partnership. We bring all this to our 40 hotels and restaurants on five continents.

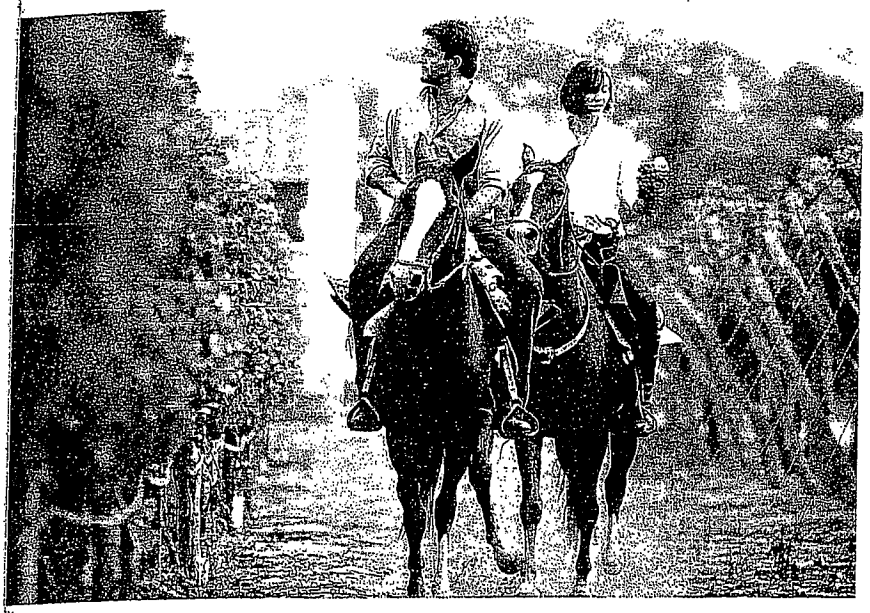
Building the Grace Hotels group of boutique hotels has been both strategic and opportunistic. It now has a presence on five continents and continues to attract critical acclaim, bringing its inimitable style and luxury to undiscovered retreats and well-loved destinations alike. We have recently acquired the historic La Margna hotel in Switzerland, soon to re-open as the Grace St Moritz hotel and residences; added The Mayflower Grace in Washington, CT, and announced the €80 million development of Grace Kalamata in Greece's Peloponnese.

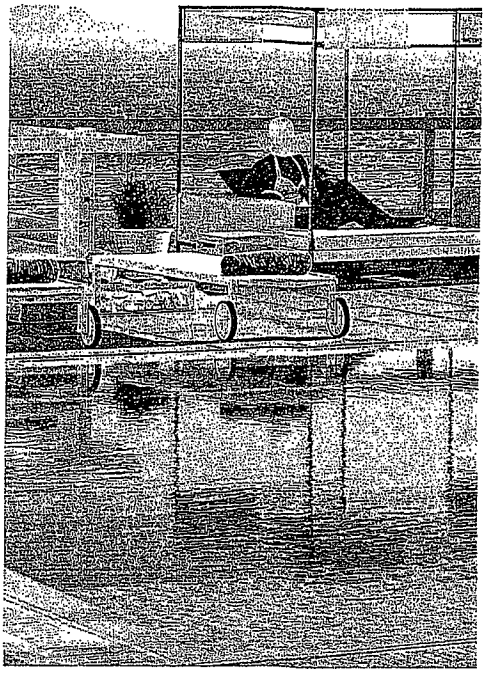
In Central and South America, we have opened Grace Cafayate, nestling amongst vineyards in the Andean foothills, and the centrally located Grace Panama in Panama City. Meanwhile, under construction just outside Buenos Aires is Grace La Dolfina hotel and residences – a ground-breaking alliance between Grace Hotels and the iconic polo and lifestyle brand, La Dolfina. Grace Beijing continues to bring Grace's charms to a unique corner of China's capital that has become a centre for art, fashion and design. Grace Marrakech is our first hotel on the continent of Africa – a secluded rural oasis in the shadow of the Atlas Mountains.

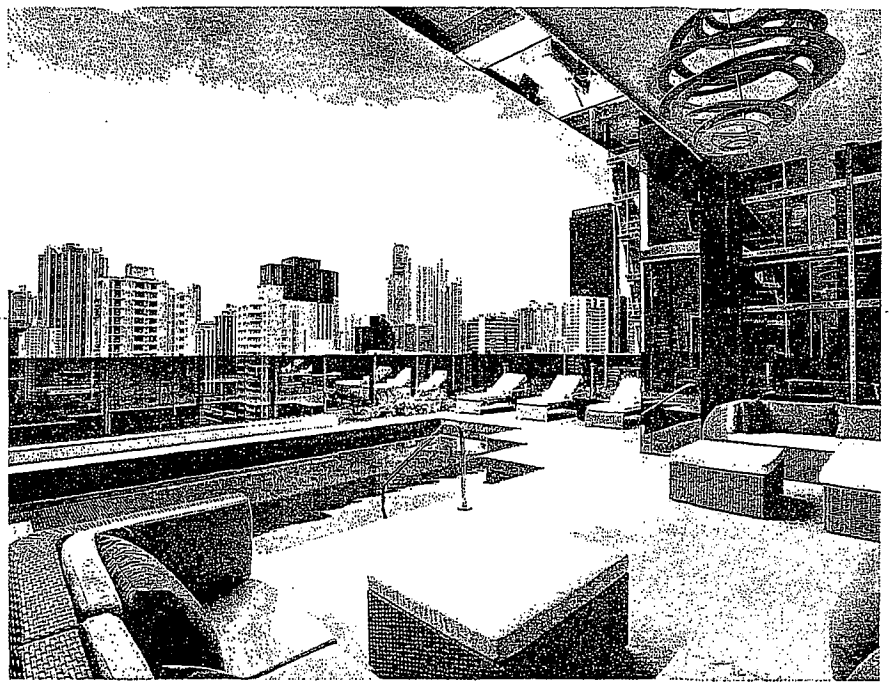
Aria Hotels has expanded its collection to seven properties and defined a new Greek hospitality niche of hotels and villas each offering an authentic taste of Greek culture. Aria now includes the acclaimed alpine resort of Elatos on Mount Parnassos on the mainland.



In the USA we have further added to our collection of independently-branded heritage properties while in South America FSA Group has led a landmark joint venture with Hyatt Hotels to own and develop nine Hyatt Place properties in major cities and commercial hubs across Brazil.





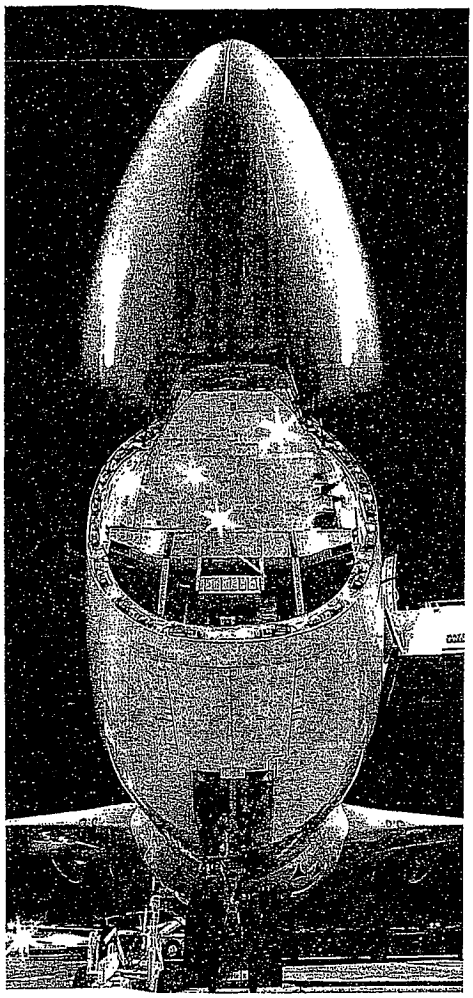


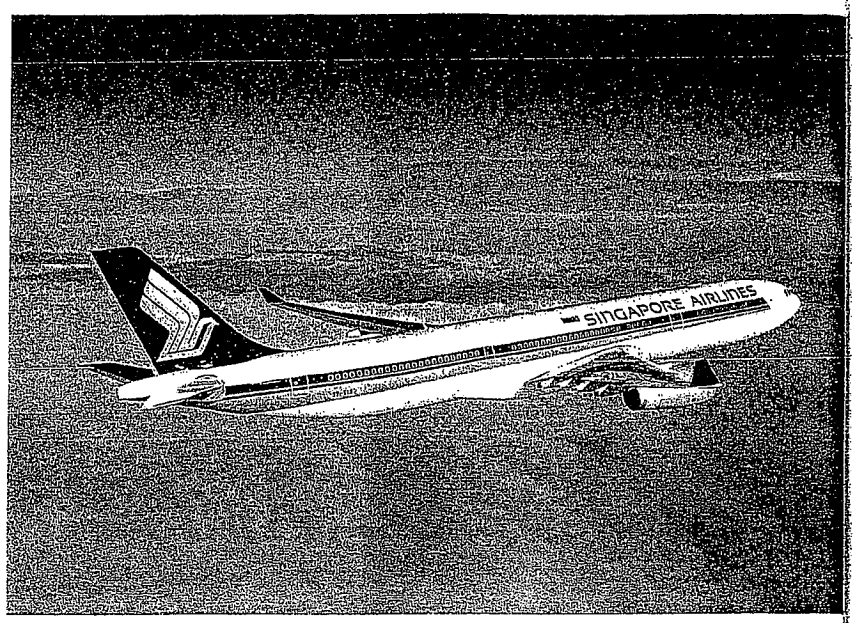
AVIATION

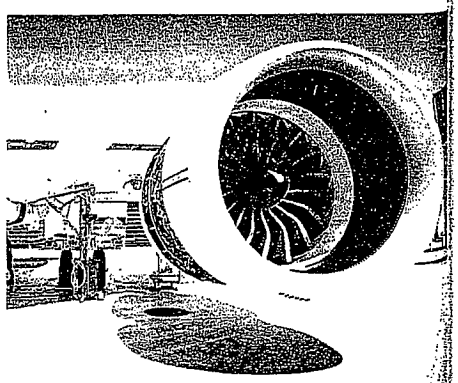
EXPLORING NEW HORIZONS

"Aviation leasing is a dynamic market which requires detailed understanding and a truly flexible mindset."

Adamantios Tornazos, Senior Executive Director




SINGAPORE AIRLINES



INVESTMENT WITH CONFIDENCE

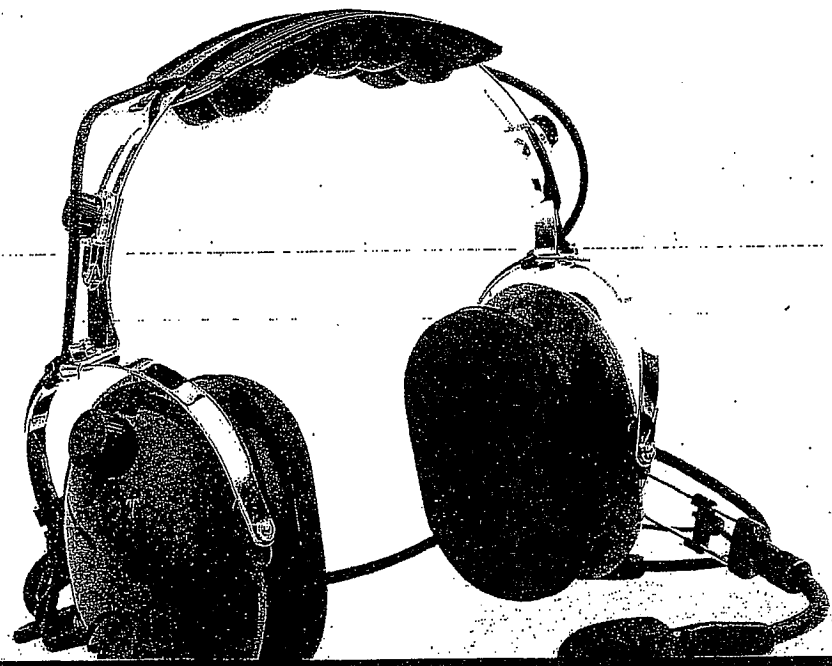
In ten years, Lease Corporation International (LCI) has invested in aircraft with a value approaching $6 billion. The company has shown how effective lease finance can be to aircraft operators and how important it is to observe and take advantage of the cyclical nature of asset values in this sector.

Taking our expertise in leasing fixed wing aircraft to international flag carriers such as Singapore Airlines, British Airways, and Air France, we are among the first lessors to apply leasing principles to the helicopter market where demand for search and rescue, emergency medical services, law enforcement and offshore services is rising.

Working with leading manufacturers AgustaWestland and Airbus, in just two years our specialist division has assembled a mixed fleet of 80 helicopters valued at $1.5 billion. Our rotary wing fleet is engaged in diverse applications, from oil exploration in the Gulf of Thailand to offshore services off the coast of Africa to crew transportation in the North Sea. Our lessees include some of the global leaders in helicopter operations.

Market confidence in LCI's role in the helicopter leasing sector was further asserted in early 2014 when speciality finance firm, KKR, took a $100 million minority stake in our helicopter business.

Our track record for considered cyclical investment coupled with the vision to break into new markets and territories defines our role in this sector.

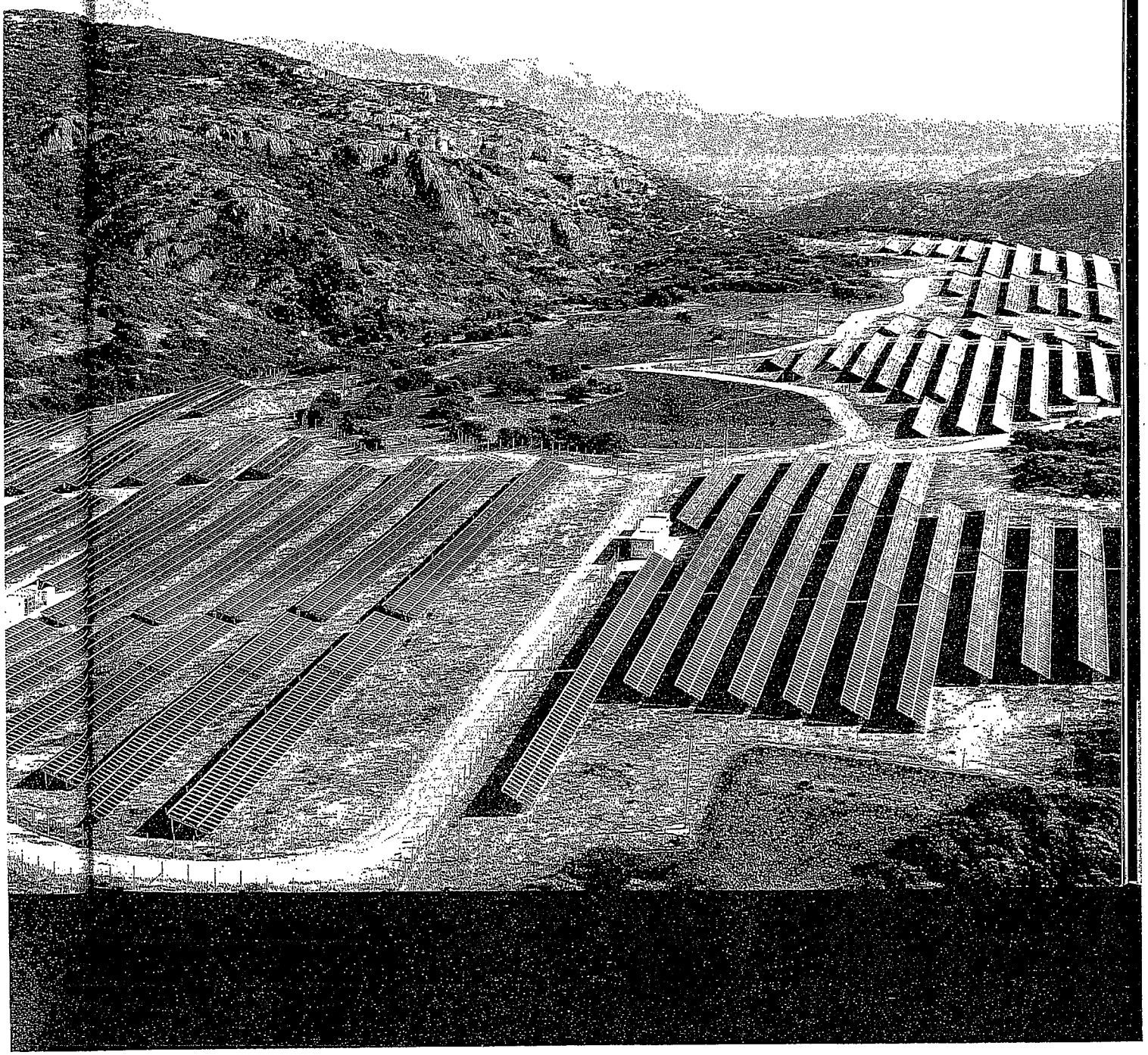


ENERGY

FRONTIER TECHNOLOGY

"The draw on energy resources has never been greater and that demands a wide range of new-generation technologies, with a particular emphasis on sustainability."

Camilo Patrignani, CEO, Greenwood Energy



TOMORROW'S WORLD, SECURED TODAY

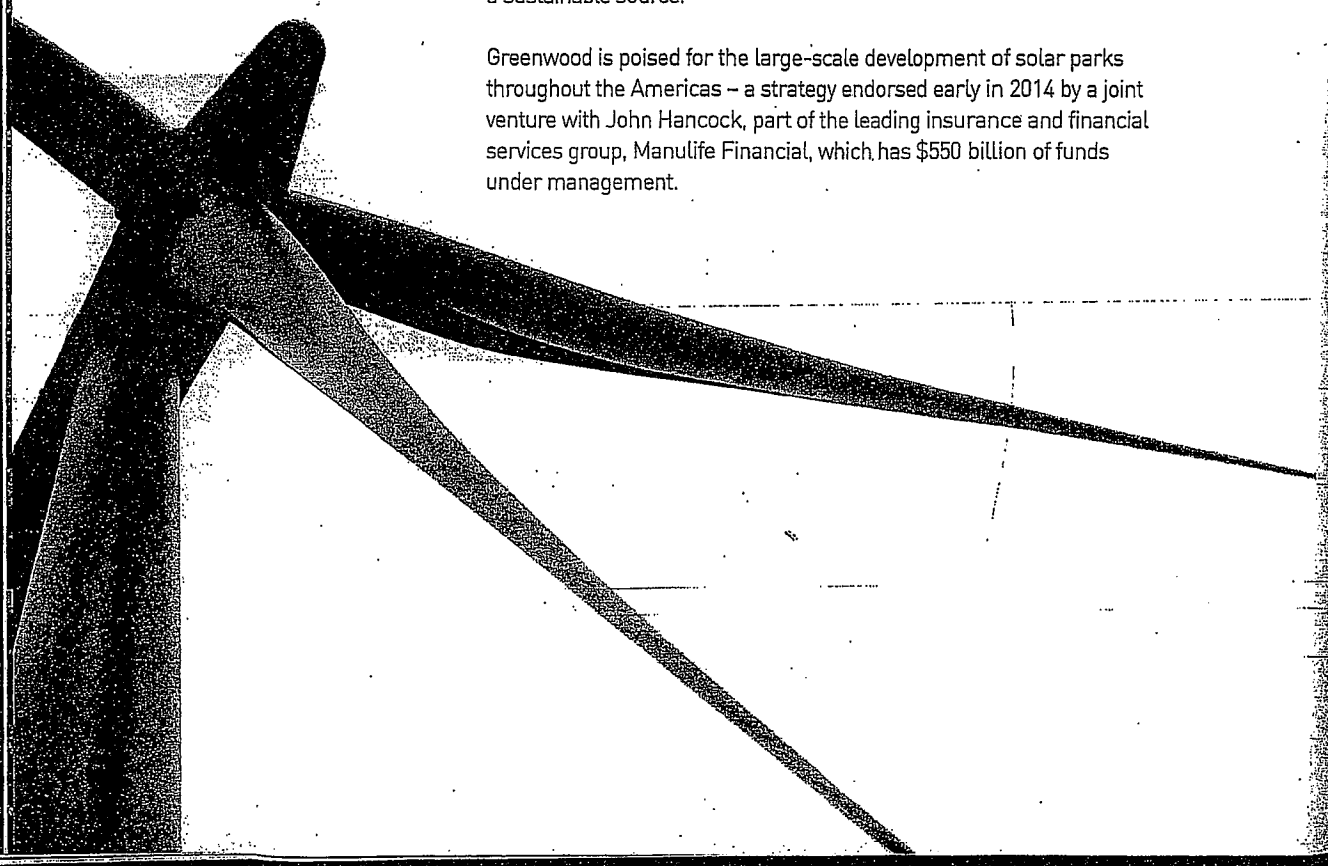
Beginning with a portfolio of solar parks in the Mediterranean, our clean energy interests have expanded dramatically to encompass new forms of power generation, alternative fuels and specialist engineering and construction capabilities. Today we are active in seven countries and have invested in over 40 projects globally.

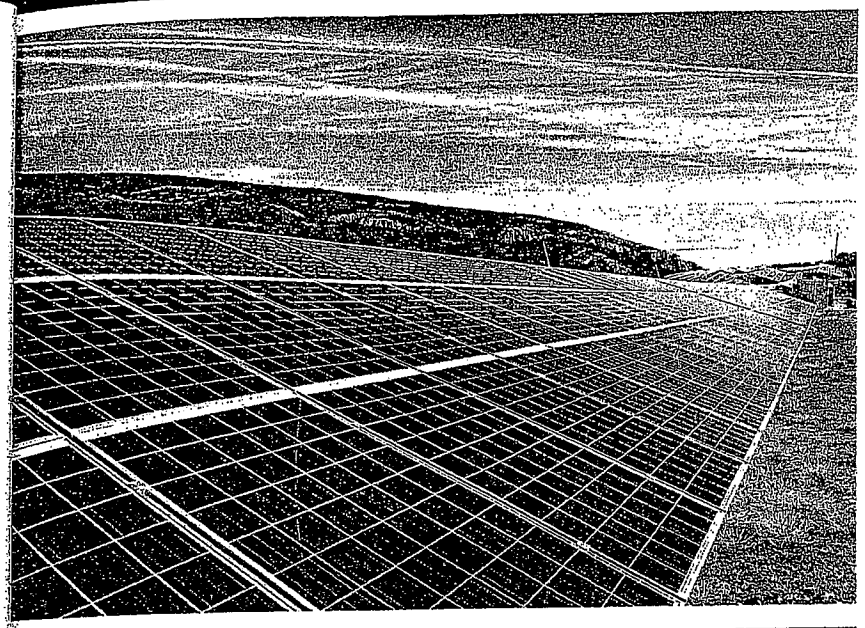
EuroEnergy constructs, owns and operates a range of grid-connected wind, solar and biogas facilities across Europe. The company continues to expand its geographical presence and project pipeline.

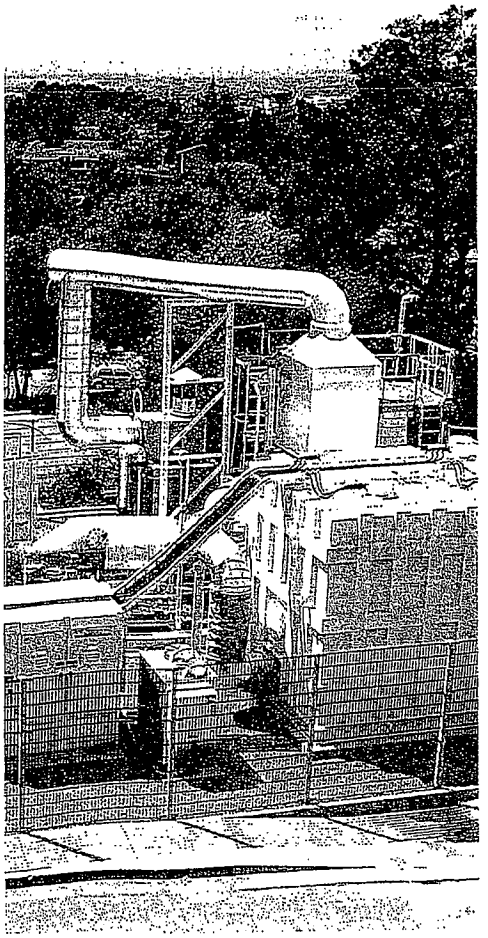
On the other side of the Atlantic, Greenwood Energy has a growing portfolio of solar parks and alternative energy facilities across North, Central and South America. The customers for these facilities include public service bodies and grid operators. Greenwood has formed a number of strategic joint ventures to facilitate finance, construction and engineering.

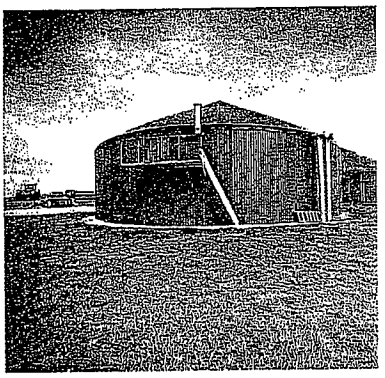
Greenwood Fuels is a leading manufacturer of burn-ready fuel pellets repurposed from industrial waste – products with the same combustion properties as coal but with reduced emissions and, crucially, from a sustainable source.

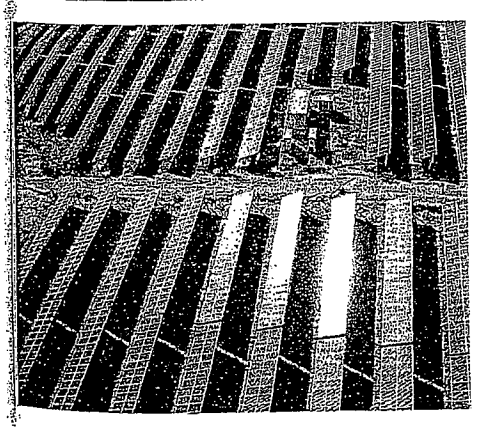
Greenwood is poised for the large-scale development of solar parks throughout the Americas – a strategy endorsed early in 2014 by a joint venture with John Hancock, part of the leading insurance and financial services group, Manulife Financial, which has $550 billion of funds under management.

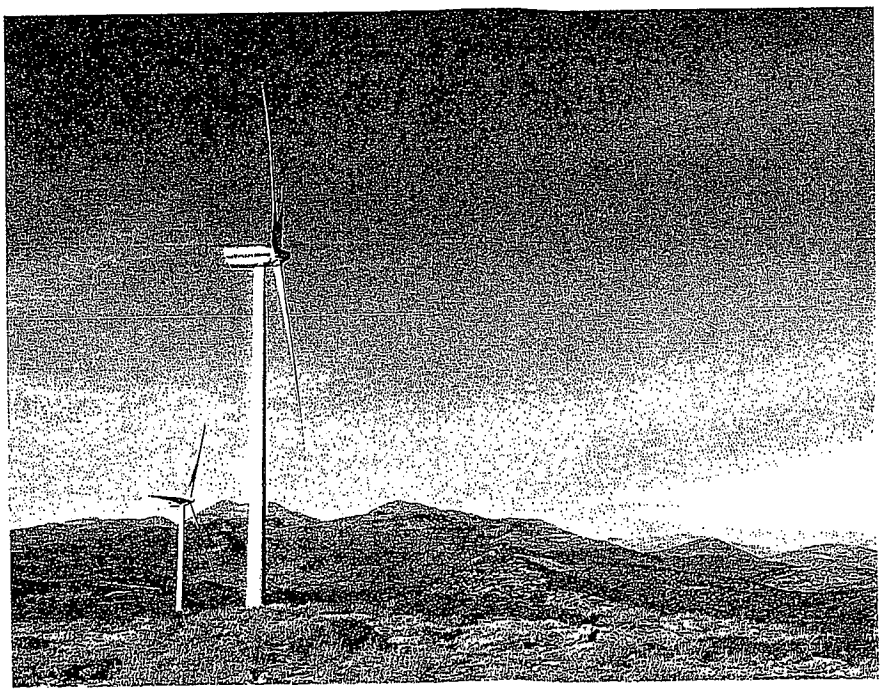






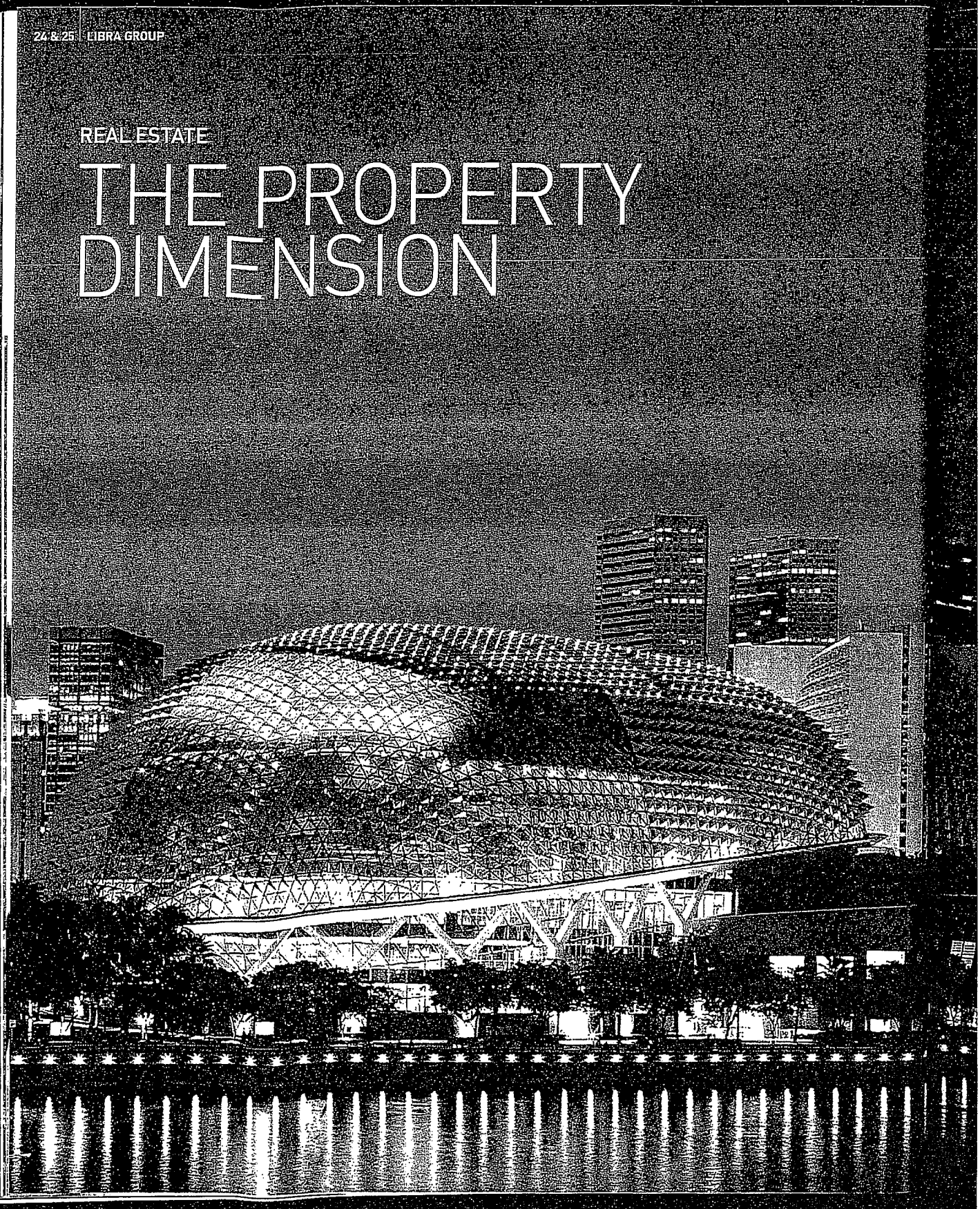






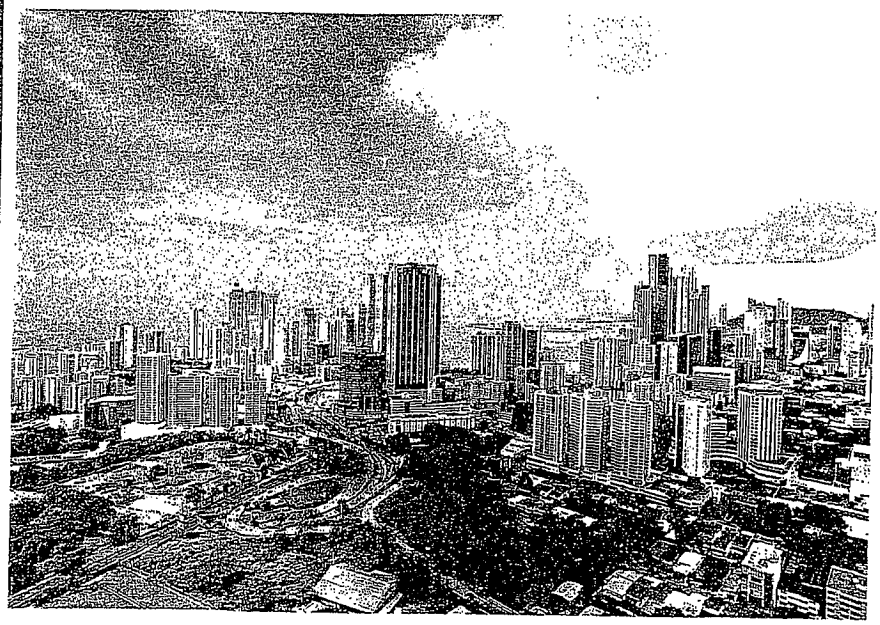
REAL ESTATE

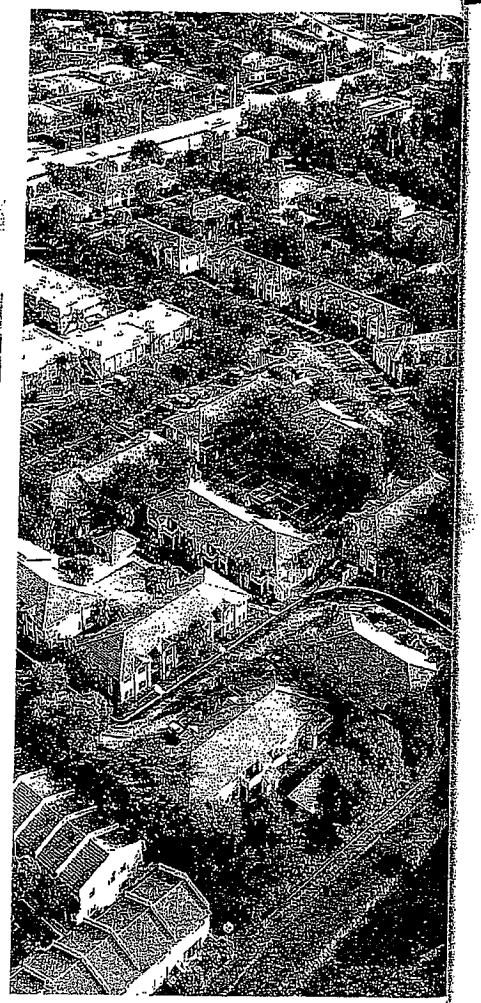
THE PROPERTY DIMENSION

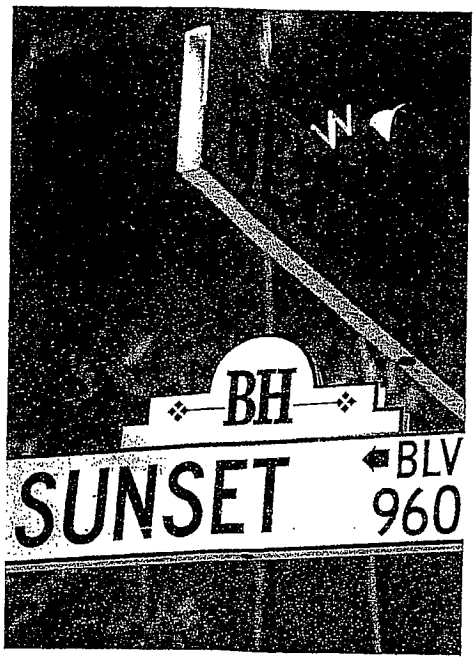


"Applying a global perspective to our real estate portfolio has created a balanced asset base, combining sustainable investment targets with niche opportunities."

Stephen Kines, Group General Counsel



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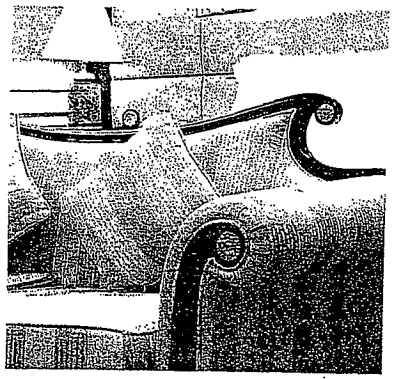
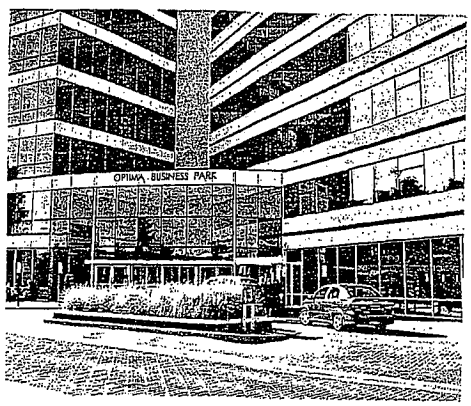
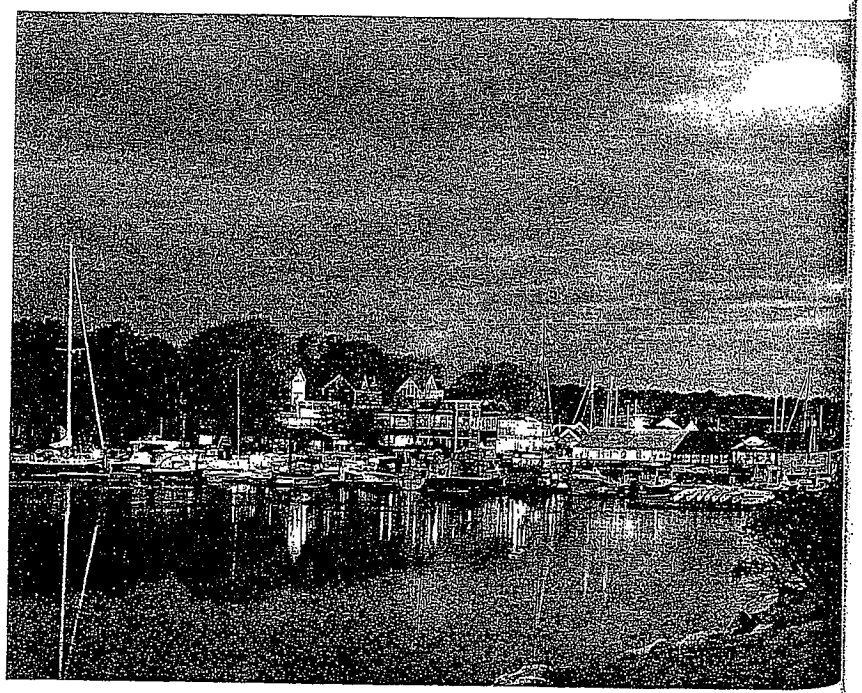



OPIUMA BUSINESS PARK



LOCAL INSIGHT, GLOBALLY

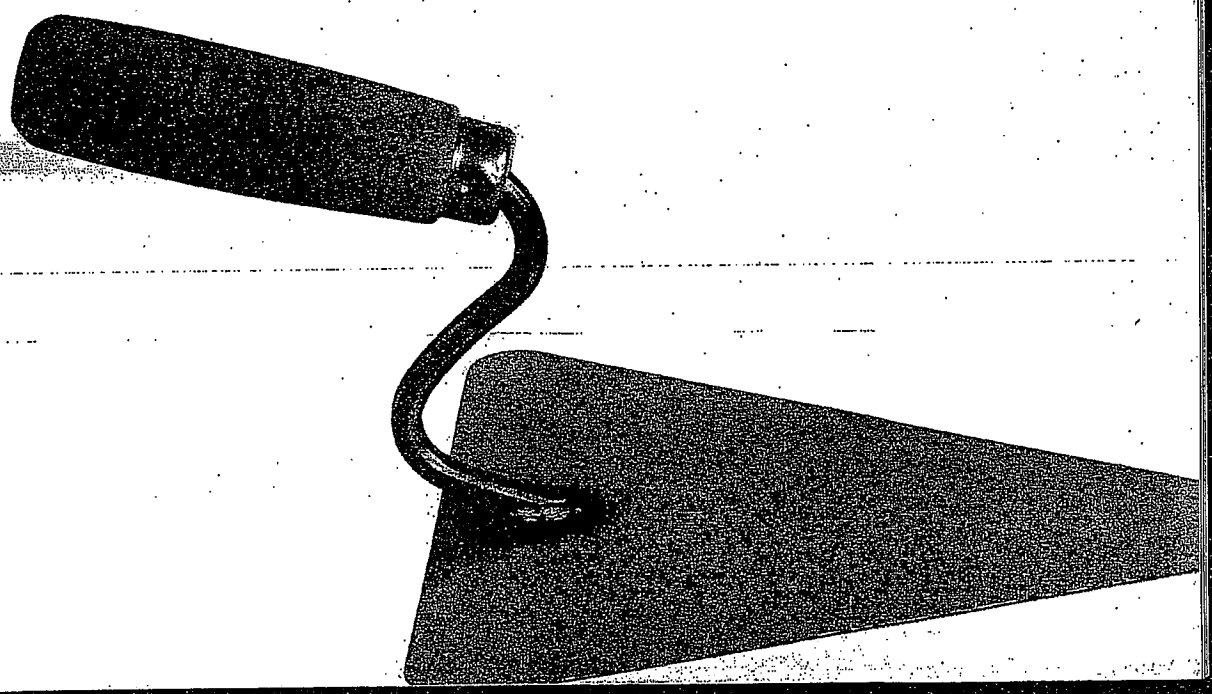
As we find ourselves in global economic centres and markets, we also survey real estate investment opportunities, giving us a comprehensive portfolio in prime locations through insight and local presence.

Our capability spans real estate investment, development and management. We have property interests throughout Europe, Asia, North and Latin America, ranging from luxury homes to commercial and hospitality properties.

The North American portfolio includes 1,500 multifamily residential apartments and condominiums throughout Florida and Nevada. These units in particular show significant capital growth potential and benefit greatly from our property management division which adds value to every property by assuring stable, quality tenancy and improving the local community.

FSA is our South American real estate investment and management arm, operating a portfolio that includes the newest and most ambitious logistics park project to date in Uruguay, and more than three million square feet of commercial and residential property in Argentina.

Our teams are also involved in real estate ownership in Northern Europe, the Mediterranean and Singapore, alongside hotel developments such as the Hyatt Place hotel rollout across Brazil. Our real estate development pipeline is $1 billion globally.

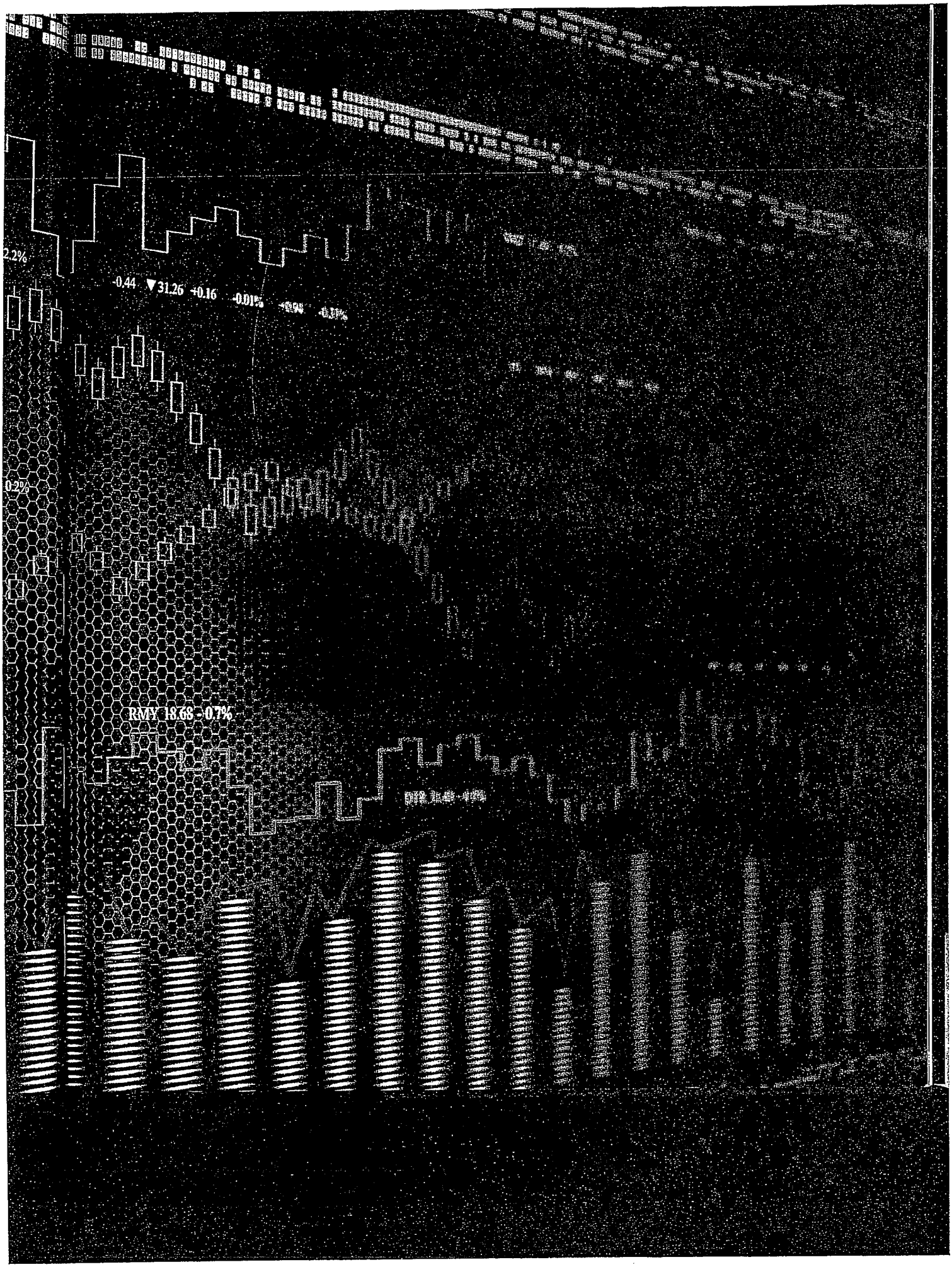


DIVERSIFIED INVESTMENTS

STRATEGIC HORIZONS

"The scope and scale of our business gives rise to diverse opportunities. Specialist, dedicated management teams turn these ventures into leaders in their sector."

Gareth Zundel, Head of Communications


2.2%
-0.44 ▼31.26 +0.16 -0.01%
0.2%
RMX 18.68 -0.7%

CONSIDERED AND COMPLEMENTARY

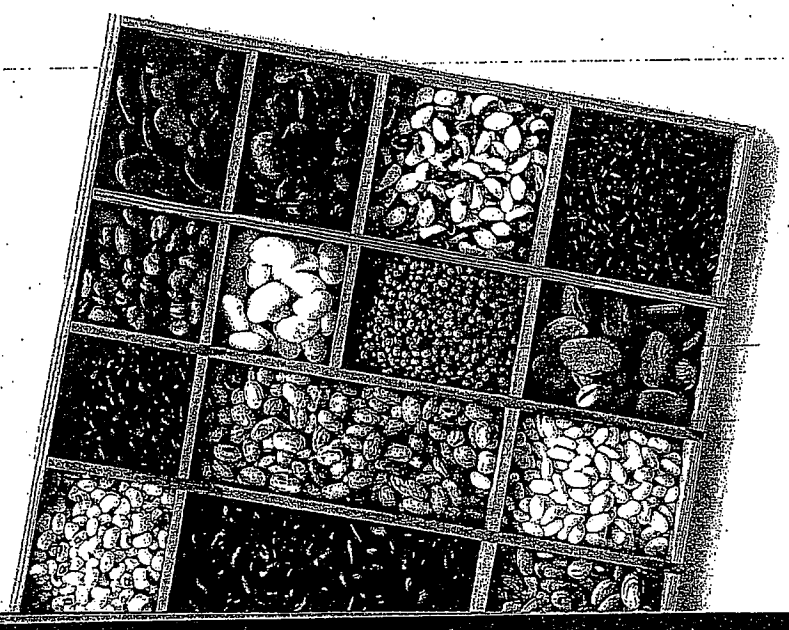
Over time we have devoted knowledge and expertise to our core sectors, but we have not allowed that to constrain us in considering other investment prospects which fall outside our main scope.

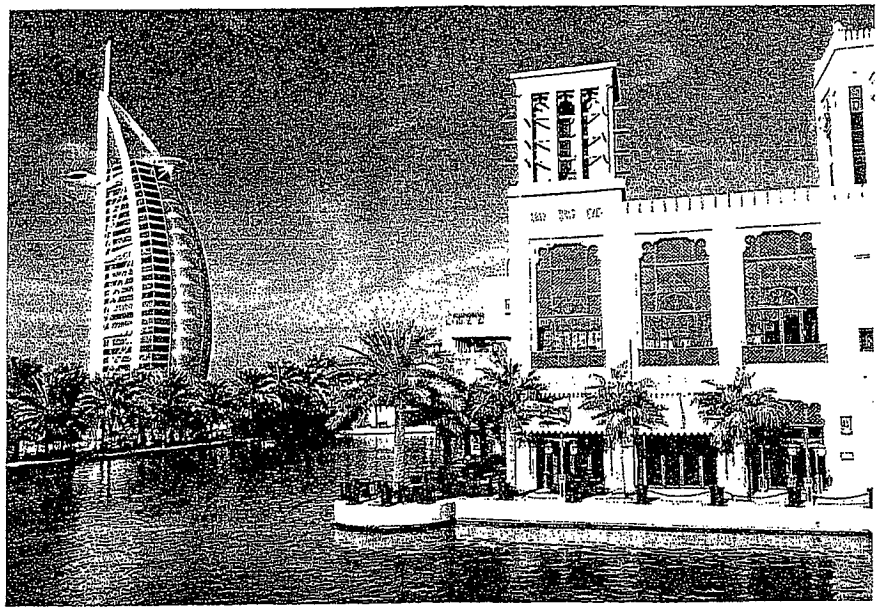
We are always open to taking strategic interests in companies that meet our broad investment criteria and which have the strong, autonomous management teams that are an essential component of the Libra philosophy.

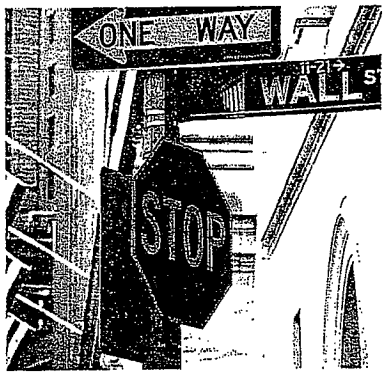
Today, our 'diversified' portfolio encompasses: LXM, a financial services business based in London and New York; Principal Media, a media production and distribution company in Los Angeles; and Aamina, an investment and CSR consultancy firm focused on emerging markets in the Middle East and North Africa.

In 2014 we acquired a 50% stake in COCO-MAT, a leading global manufacturer of specialist mattresses and other sleep-associated natural products. This latter investment represented one of the major investments in the Greek retail sector since the economic crisis began. COCO-MAT expects to accelerate the global expansion of its business through access to the Libra Group's extensive infrastructure.

Each diversified investment opportunity is analysed with extensive due diligence to ensure a good fit with Libra's thinking and corporate culture.






ONE WAY
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SSRC-MAT

GLOBAL RESPONSIBILITY

OUR PLACE IN THE WORLD

"When you take a young person and give them access, responsibility and mentoring, it unlocks a whole world of new opportunity for them."

Dimitris Tsouroplis, Group Head of Human Resources

GLOBAL RESPONSIBILITY

The Libra Group was founded on the core values of integrity, respect and trust – principles that continue to drive the organization today, in business and beyond.

We lead and support dozens of philanthropic ventures, broadly linked to the themes of community support and assisting people who have been denied or experience limited opportunity. Our principal activities comprise:

- **The Hellenic Entrepreneurship Award** – a €7 million commitment to an annual award programme that aims to create opportunity for both experienced and budding entrepreneurs in Greece.
- **The Concordia Summit** – we are the founding sponsor of this non-profit organization that seeks to promote public-private partnerships.
- **The Seleni Institute** – support for a New York-based organization that addresses women's reproductive and maternal mental health.
- **The Grace Foundation** – a collaborative charity support programme comprising match-funding between the Libra Group and guests at our hotels across the world.

We also undertake a broad range of educational initiatives that are designed to help mobilize the leaders of tomorrow:

- **The Libra Internship Programme** – enabling up to 100 bright young people per annum to experience the world through the eyes of an international business. We source our interns through seven programme partners globally.
- **The McCain Institute** – offering professional experience to participants in the institute's Next Generation Leaders Program. This leading centre for research and action in national security and foreign policy was founded by Senator John McCain.
- **The Libra Fellowship Programme** – a commitment to fund 25 students per annum on the MBA course at the Athens University of Business and Economics through the Libra Fellowship Programme.
- **The Johns Hopkins-Libra Initiative** – funding for Greek physicians or biomedical investigators to undertake research fellowships at the Johns Hopkins School of Medicine in Baltimore, Maryland, before returning to medical practice or academia in Greece.

LIBRA GROUP COMPANIES

US HOTELS

LEASE CORPORATION INTERNATIONAL

LIBRA CAPITAL

FCA GROUP

PENINSULA GROUP

First Oriental THAILAND

LIBRA GROUP SERVICES

GRACE HOTELS

COCO-MAT sleep on nature

ARIA HOTELS

LXM

Greece Sotheby's INTERNATIONAL REALTY

LOMAR

PRINCIPAL MEDIA

First Oriental

MAYFAIR Land & Development

EuroEnergy

LHG

First Oriental SINGAPORE

MAYFAIR INVESTMENTS

BELGRAVIA PROPERTIES

GREENWOOD ENERGY

FSA Group

AAMINA

SINGAPORE RESIDENTIAL

First Mediterranean

Palmerston REAL ESTATE

LIBRA HIGHLIGHTS

40

Hotels operating across five continents

7

€7 million committed to the Hellenic Entrepreneurship Award, supporting business start-ups in Greece

50

50% stake in COCO-MAT – one of the most significant investments in the Greek retail sector during the recent economic crisis

100

Interns each year gaining work experience at the Libra Group and its global subsidiaries

80

Entry into helicopter leasing market marked with purchases of 80 helicopters valued at $1.5 billion

9

Hotels throughout Brazil co-owned and developed by FSA in a landmark joint venture with Hyatt Hotels

1

Million square feet of real estate owned in Panama, Florida, Nevada and New York

76

Ships acquired at a cost of $1.2 billion since 2009

250

MW of generating capacity across the group's renewable energy interests plus a 1 GW business pipeline

CONTACT

Libra Capital Limited
13–14 Hobart Place
London
SW1W 0HH
UK

Tel: +44 20 7245 8700
Fax: +44 20 7245 0681

Libra Capital US, Inc.
134 East 40th Street
New York
NY 10016
USA

Tel: +1 212 401 9333
Fax: +1 212 401 9334

Libra Group China LLC
China World Tower 1, Suite 2705
1 Jian Guo Men Wai Avenue
Beijing 100004
P. R. China

Tel: +86 10 6505 9510
Fax: +86 10 6505 9551

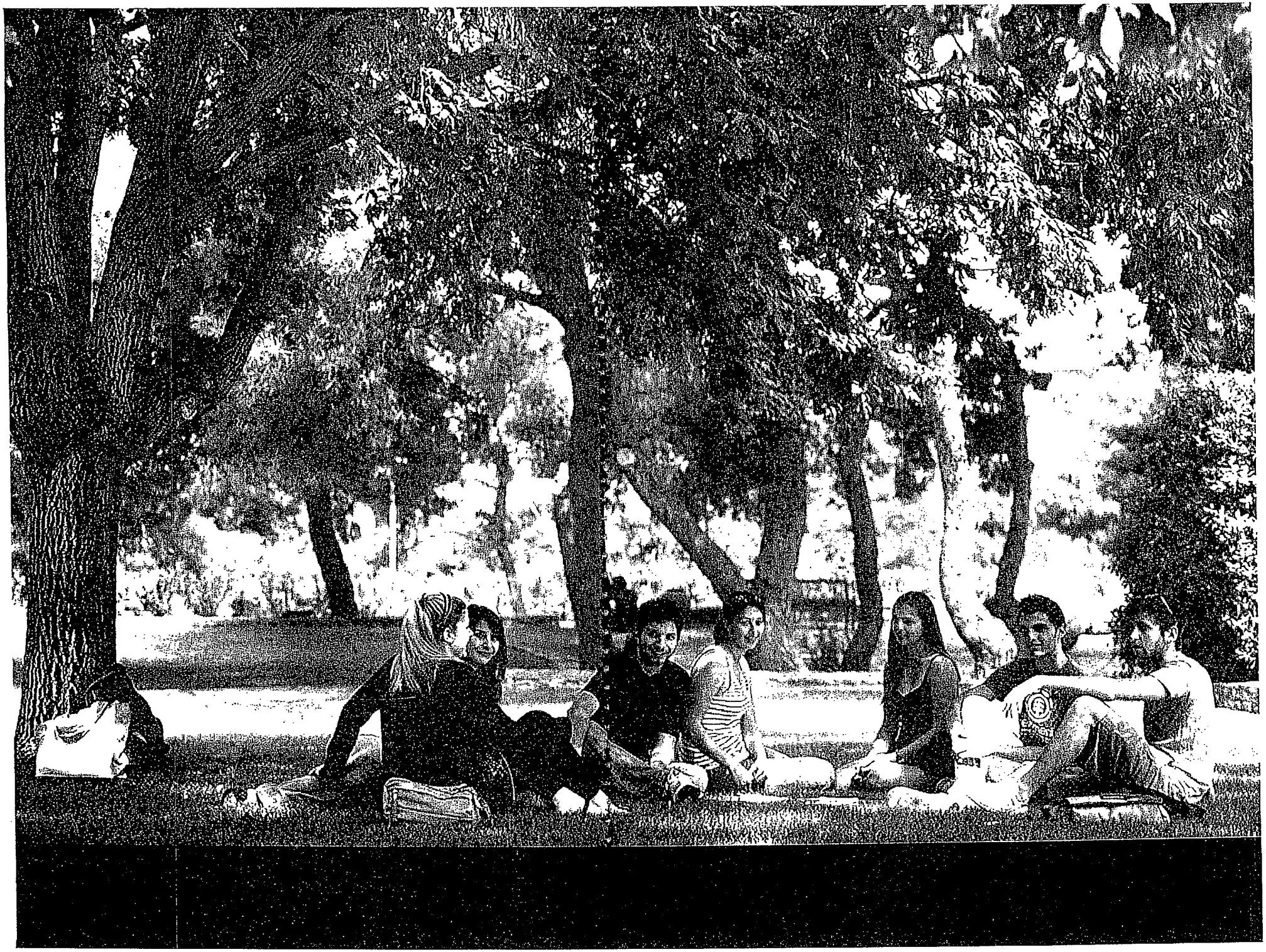
Email: office@libra.com
www.libra.com

Global Responsibility & Education Programmes

At Libra, we seek to turn family values into *guiding business principles*. One core value is a strong sense of *respect and trust* in the individual. Another is *a sense of community* – recognising that together we can be more. While a business is a community it must also acknowledge its responsibilities to the wider world, the global community.

GEORGE M LOGOTHETIS
Chairman & CEO

CONSTANTINE M LOGOTHETIS
Executive Vice Chairman



LIBRA GROUP

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The Concordia Summit
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The Grace Foundation
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LIBRA GROUP

Education Programmes

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Libra Fellowship Programme
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Johns Hopkins University
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Investment in the Community & Education Programmes

The Libra Group was founded on the core values of integrity, respect and trust. These principles continue to drive the organization today, in business and beyond.

For us, that means translating intent into action wherever we operate – but always with sensitivity to the impact that we have among local communities. We seek to make a difference, but also to preserve what is good.

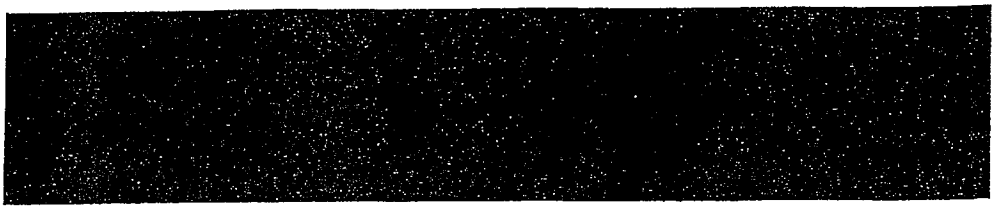
Part of our responsibility in running an international business is to minimise the environmental impact of our work. Another part of that responsibility is to actively give something back. We do this principally in two ways – through a series of community and philanthropic activities that we call 'Global Responsibility Programmes' and through selected 'Education Programmes' that are designed to nurture and provide opportunity for the leaders of tomorrow, such as the Libra Internship Programme that now supports up to 100 young people each year.

Libra believes strongly in the twin values of hope and opportunity. All of our education programmes aim to create an environment in which bright people can develop skills and knowledge while working closely with leaders who have demonstrated the practical application of knowledge and skill in their chosen fields.

Outside our main activities which are described in the following pages we undertake several individual support projects. These include the construction of a school in Peru within an under-served community; the restoration and updating of several orphanages in Argentina; and a five-year funding commitment to the 'Next Generation Initiative' which helps Greek students to acquire new skills and gain work experience.

"To be responsible…
is to feel, as we place our stone,
that we are *contributing to the*
building of the world."

Antoine de Saint-Exupéry



The Hellenic Entrepreneurship Award

Encouraging entrepreneurship in Greece.

The Libra Group conceived, funds and manages the Hellenic Entrepreneurship Award on behalf of The Hellenic Initiative, a non-profit organization that promotes economic development through entrepreneurship and investment in Greece. It was inaugurated in 2012 as a positive and proactive response to Greece's economic crisis.

The award programme creates opportunity for both experienced and budding entrepreneurs in Greece by providing the resources they need to get a new business started. The Libra Group's commitment comprises €7 million in business start-up funding as well as comprehensive business support services and mentoring for winners – all provided by senior business leaders assigned from the Libra Group and its subsidiaries.

Application for the award involves submission of an outline business plan which is carefully analysed by the HEA expert panel. Based on the merits of each application, between one and five winners are announced each year. Mentors will provide advice and guidance throughout every stage of the business start-up. Additional business support offered to winners includes legal, accounting, communications and IT consultancy services. Winning businesses are provided with funding of up to €700,000. Four winning businesses were declared in each of the first two years of the award.

The Concordia Summit

Promoting public-private partnerships

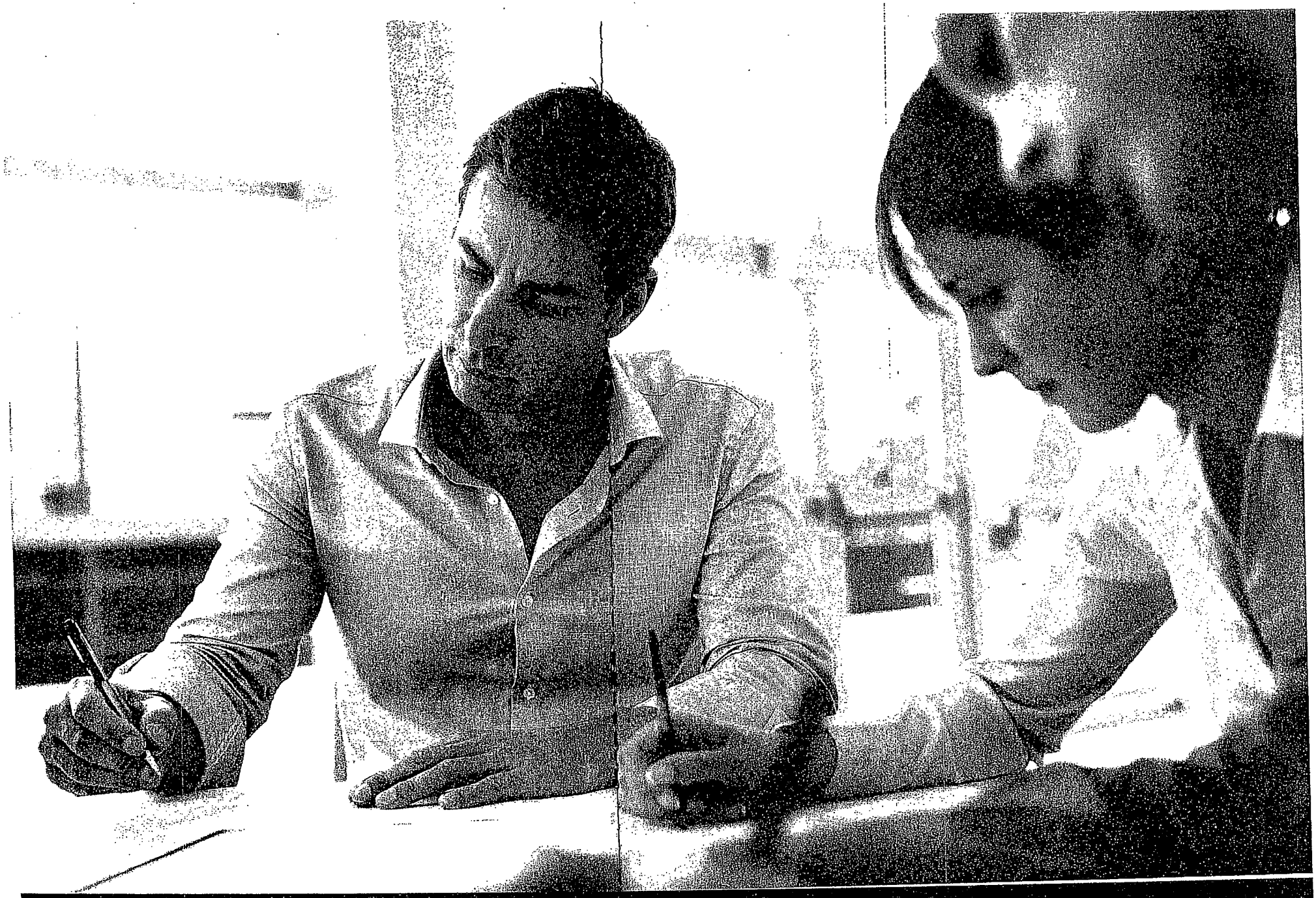
The Libra Group is the founding sponsor of The Concordia Summit, a non-profit organization seeking to promote and build public-private partnerships around pressing global issues. Each year, The Concordia Summit hosts a forum of current and former world leaders, senior executives of global corporations and prominent non-governmental organizations. The event stimulates intense and thought-provoking dialogue on the creation of more effective public-private partnerships around the world.

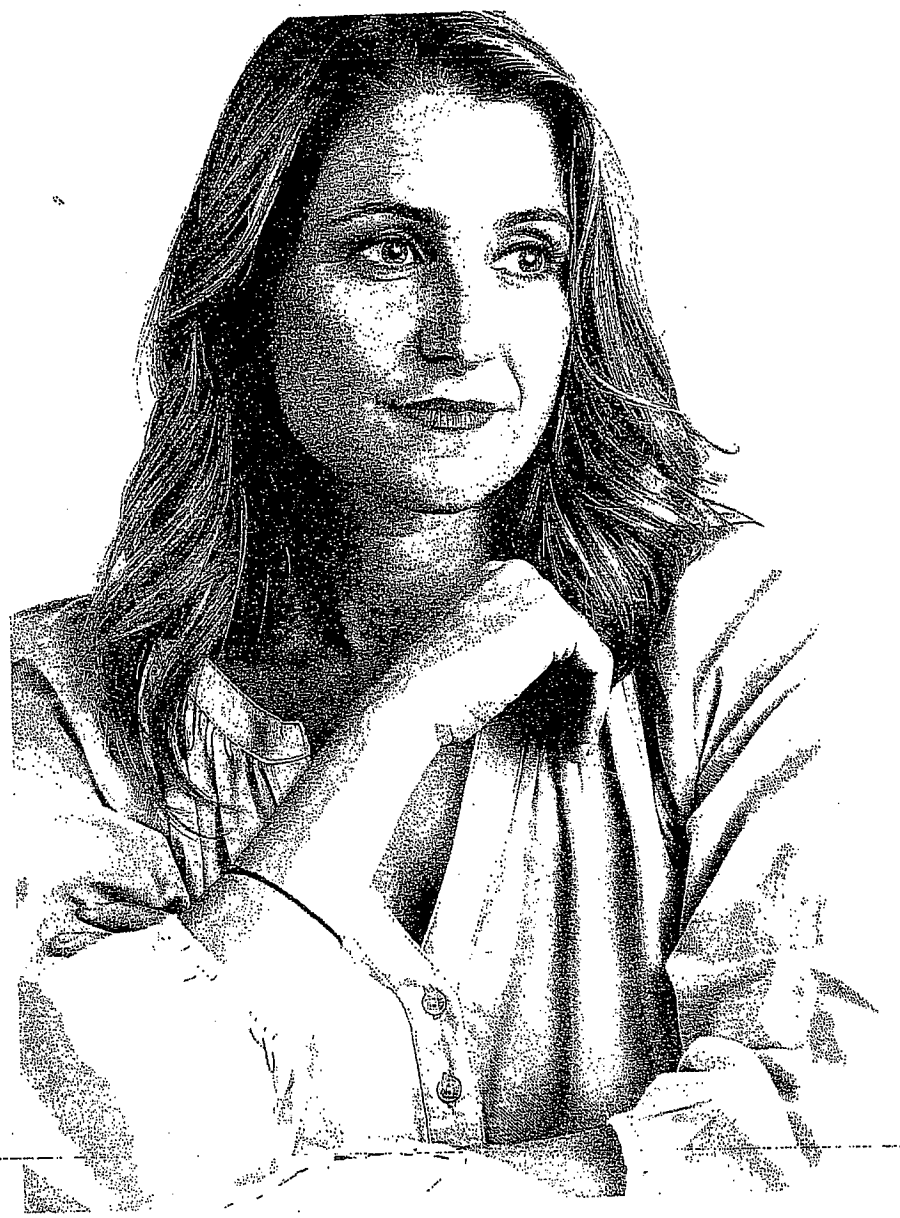
The first Concordia Summit in 2011 focussed on strengthening the relationship between the public and private sectors to combat global extremism. Key participants included former U.S. President George W. Bush, Colombian President Alvaro Uribe and Polish President Aleksander Kwasniewski.

The second Summit in 2012 included Senator John McCain on the nature of partnership and its strategic value in the modern world and the keynote Q&A session with President Bill Clinton, exploring his views on world affairs and the P3 role in building a better society.

The 2013 Summit focused on 'investing in youth' and discussed how public-private partnerships could play a role in empowering the next generation of global citizens, while the 2014 Summit focused on 'scaling proven solutions through collaboration'.

THE CONCORDIA SUMMIT
PROMOTING PUBLIC-PRIVATE PARTNERSHIPS





The Seleni Institute

Care – Insight – Research

The Seleni Institute was founded by George and Nitzia Logothetis in 2011 with the aim of addressing women's reproductive and maternal mental health through research, support and advocacy.

The New York-based organization addresses certain mental health care needs that are unique to women. Millions of women struggle with infertility, miscarriage, child loss and parenting concerns; perinatal depression and anxiety disorders are common. Yet care is often prohibitively expensive, difficult to find and not rooted in the latest research. Untreated, these struggles can negatively impact the mother, the family and the child – including their cognitive, emotional and social development.

Seleni Institute believes that all women deserve empathetic, comprehensive, evidence-based reproductive and maternal mental health care. By funding scientific research Seleni seeks to add to the body of knowledge surrounding these vital health concerns, leading to the development of new, more effective treatments. The institute also provides easily accessible information online that helps women to understand the problems they are facing. Finally, its team of expert counselors and therapists develop tailored programmes in a safe and supportive environment leading to sustained management and resolution of these debilitating mental health issues.

SELENI

The Grace Foundation

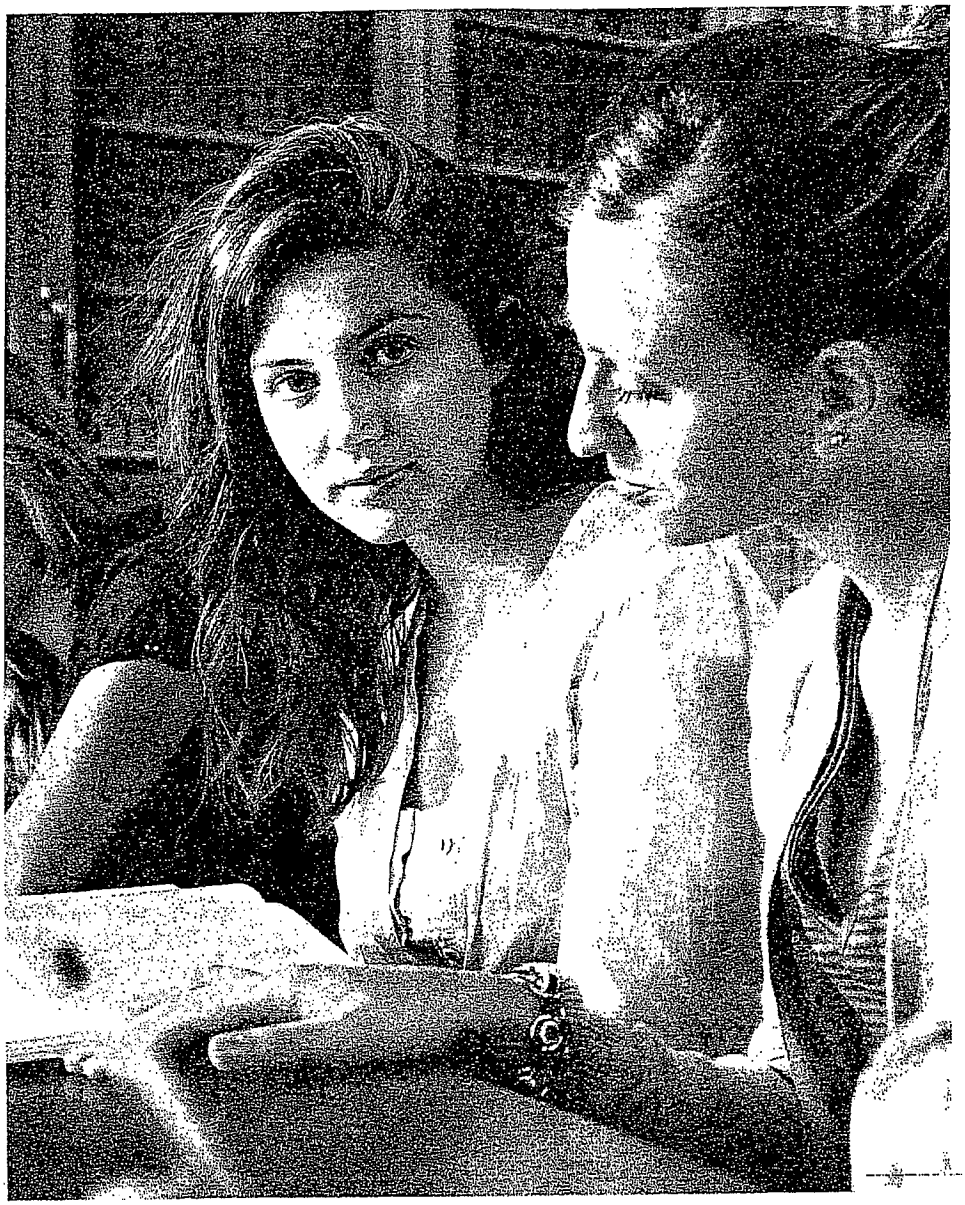
Collaborative funding for worthy causes

Our hotel groups are very clear examples of the practical way in which we consider the environment and our communities through responsible citizenship on behalf of the Libra Group and all guests who visit and stay in our properties. Environmental awareness programmes and local participation schemes are embedded throughout our hospitality operations in each location. In addition, through the Grace Foundation we provide numerous hotel room nights for charities and worthy causes. In recent months we have made pledges at fund-raising auctions valued at over $500,000.

We also invite our guests to join us in our philanthropic activity via 'Give with Grace' operated by the Grace Foundation, which supports SOS Children's Villages, a global charity focussed on abandoned, destitute and orphaned children requiring family-based care. Under the programme, we invite guests to donate $1 (or the local currency equivalent) for every night they spend with us. We then match all the donations made, thus doubling the contribution to the charity. Supplementary donations are raised through the sale of certain dishes on our menus, our signature 'Grace Cocktail' and at special events.

"Education is the kindling of a flame, not the filling of a vessel."

Socrates



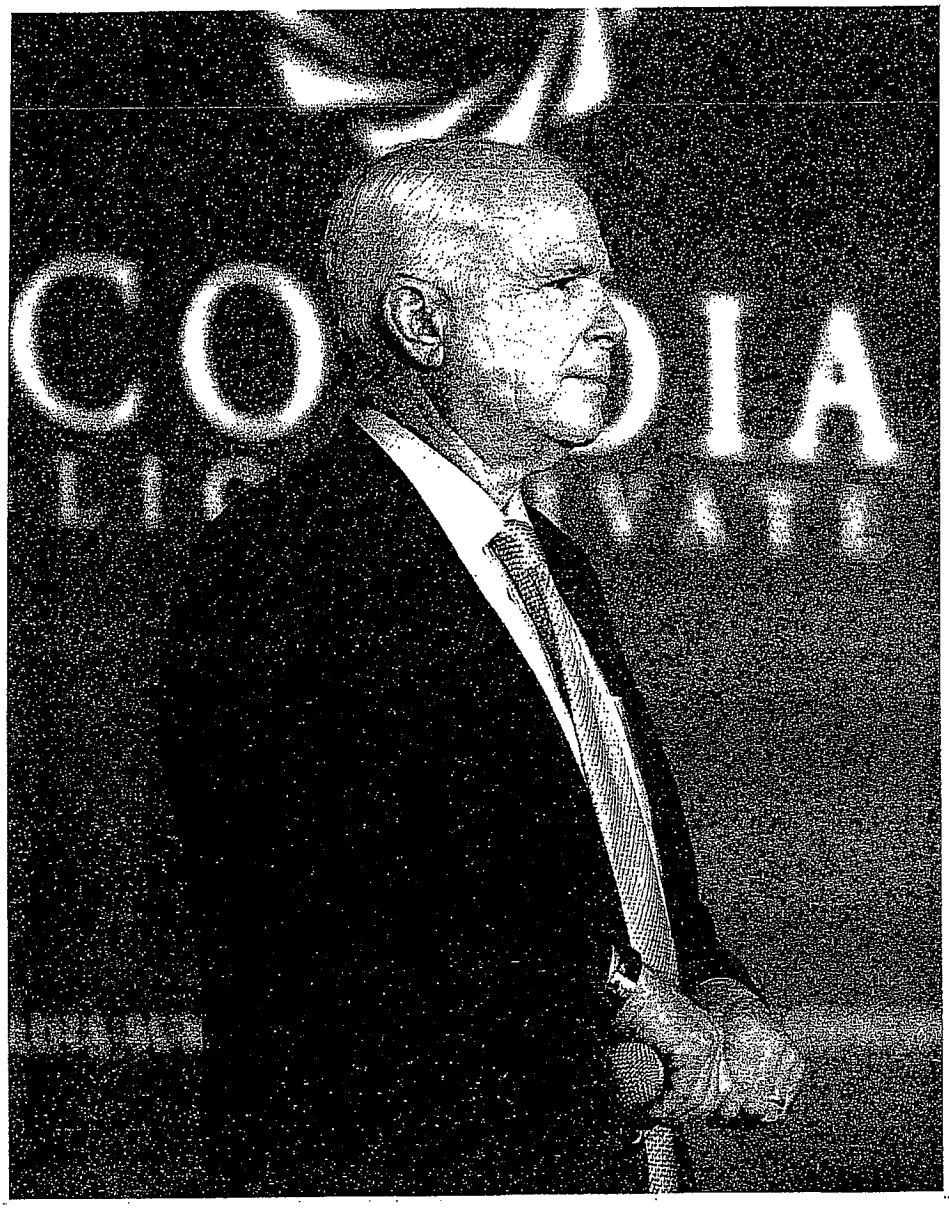
Libra Internship Programme

A world of opportunity

2011 saw the creation of our global Internship Programme. It was established in partnership with The American College of Greece in Athens and the US-based Greek America Foundation. The programme selects up to 100 young people each year, many of whom have endured social or economic disadvantage, to intern with the Libra Group and its subsidiaries around the world. Our objective is to provide opportunities for students to learn about our businesses, strategy and management philosophy while they further develop the skills that will help define their future. We are also supporting overseas study modules for students from the American College of Greece.

Working alongside industry professionals, all our internships are designed to give participants the best experience of a working environment where they can develop and hone many skills required for their future career. For many years our shipping company, Lomar, has hosted naval cadets as part of their officer training path and takes in as many as 30 cadets each year from Germany and the UK. The programme has now expanded to embrace seven partner organisations globally including the M.Sc. in Maritime Studies course at The University of Piraeus in Athens; the Instituto Griego Atenagoras I in South America; Miami Dade College; the Haitian Leadership & Education Programme, and the Leadership Enterprise for a Diverse America in response to President Barack Obama's My Brother's Keeper initiative which seeks to help young men of colour throughout the USA reach their full potential.

Along with our programme partners, we aim to provide hope and opportunity for those who most need it.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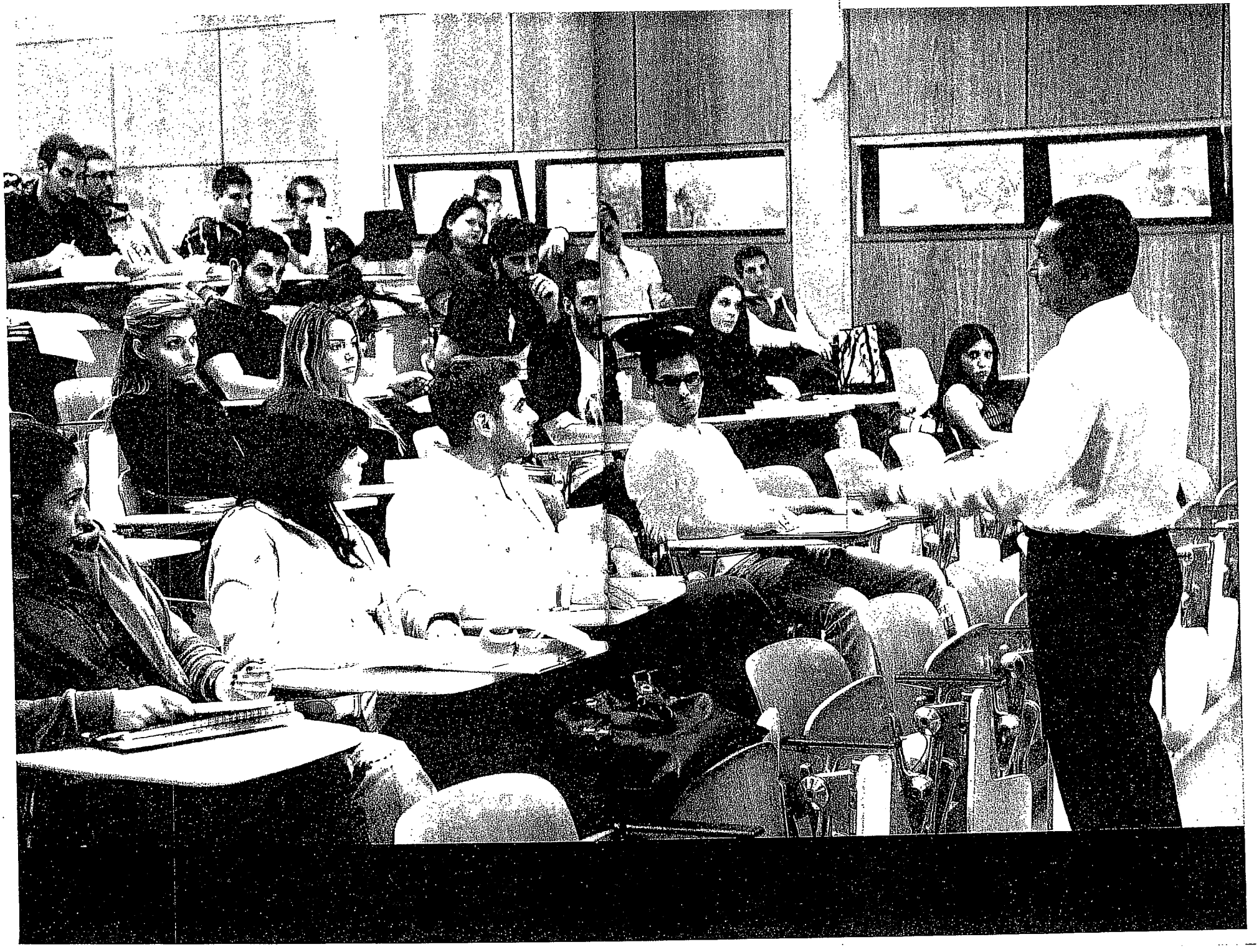
McCain Institute

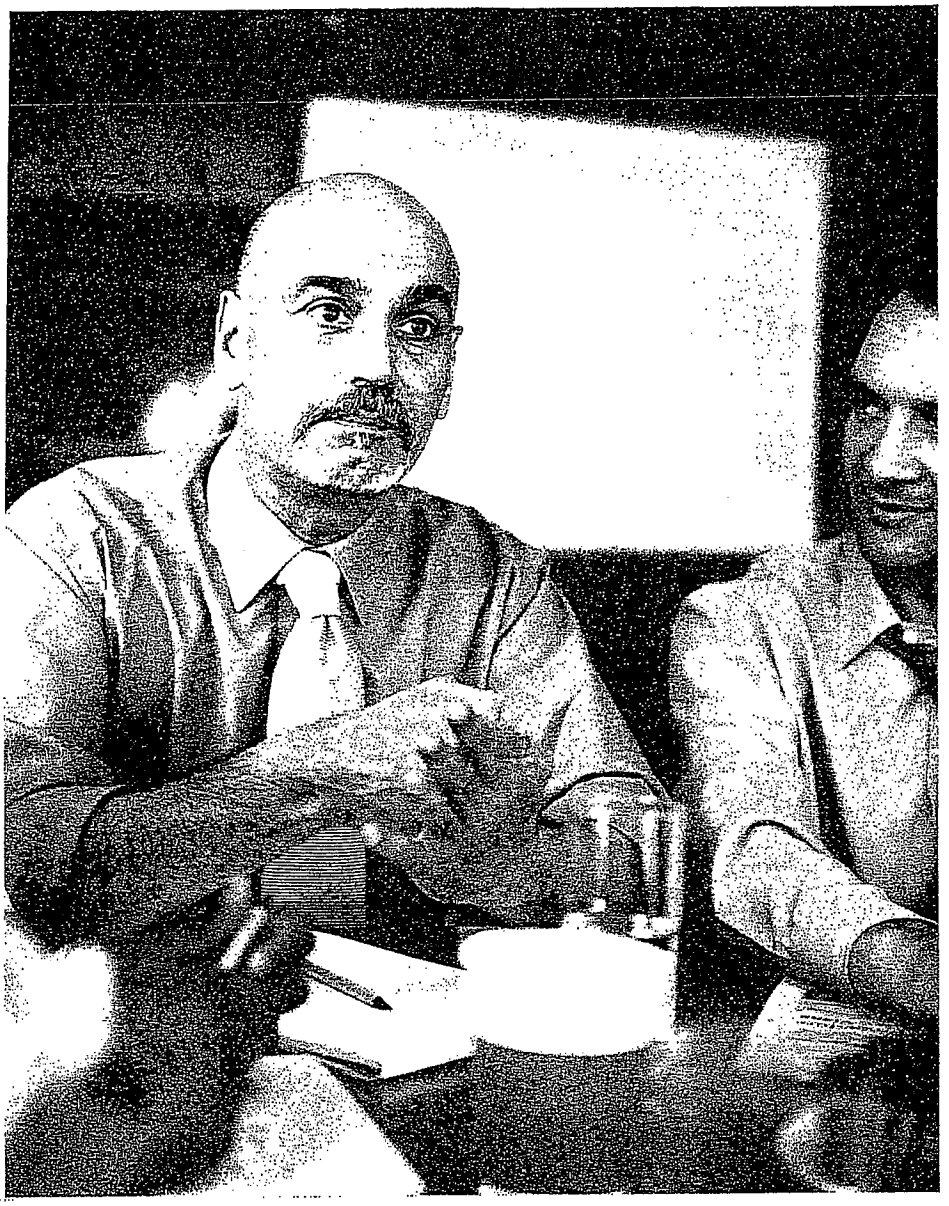
Creating the next generation of leaders

The McCain Institute for International Leadership is a centre for research and action in national security and foreign policy. It seeks to promote leadership and decision-making based on open inquiry, spirited discussion and practical action. Through its policy research, events, fellows' programmes, and other activities, the Institute aims to inform, convene, train and assist current and future leaders from the United States and abroad.

The Institute focuses on maximizing the ability of leaders to make enlightened decisions in pursuit of American and global interests. Its Next Generation Leaders Programme offers a unique blend of professional development, top-level policy maker access, and formal training in leadership and communications. The competitive process selects leaders in their early to mid-careers who have demonstrated extraordinary character, commitment to core human values and future leadership potential. The Libra Group has agreed to support candidates, offering professional experience that allows participants to see the world through the lens of an international business group.

The institute, which is based in Washington, D.C., is part of Arizona State University and was founded by Senator John McCain.





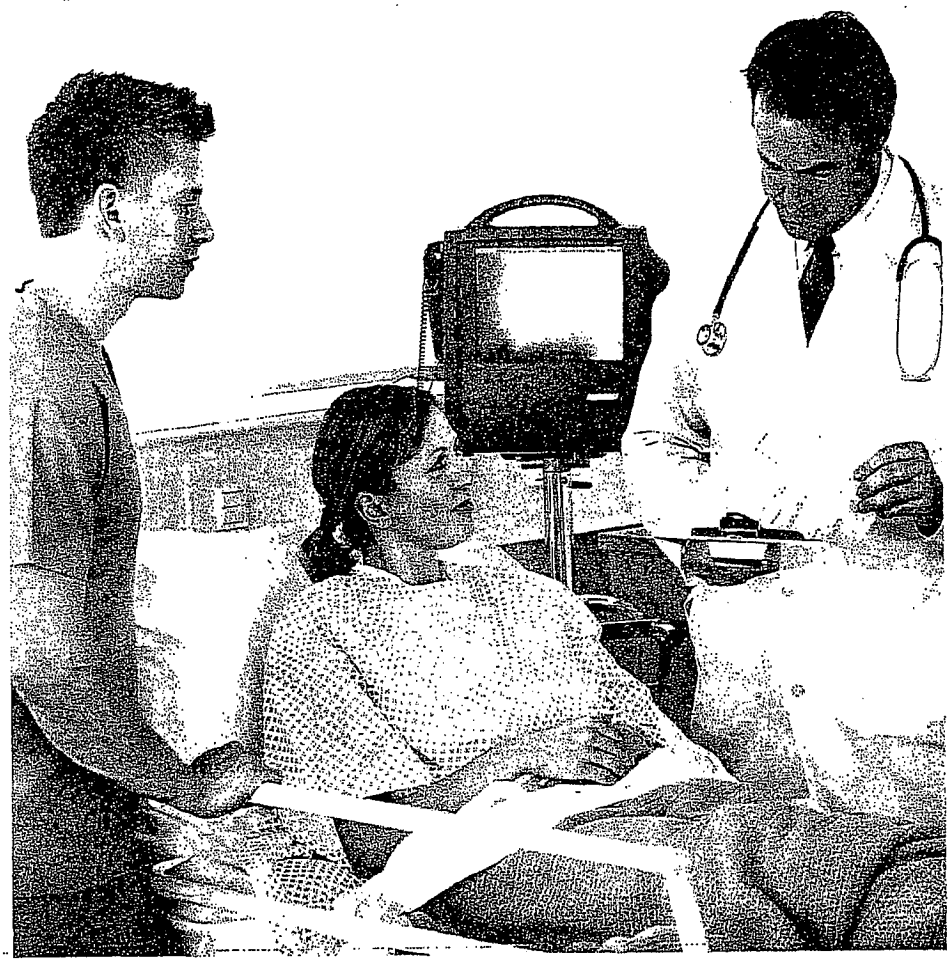
Libra Fellowship Programme

Support for MBA students

The Libra Fellowship Programme represents a commitment to fund 25 students per annum on the MBA course at the Athens University of Business and Economics, the oldest educational institution in Greece in the fields of economics and business administration, at both the undergraduate and the postgraduate levels. We are proud to be supporting a centre of excellence with a strong track record for developing business leaders.

The programme seeks to contribute to the development of human capital in Greece by providing funding for selected students on the university's MBA course. Each year fellows are selected strictly on merit and receive an award which makes a contribution to their tuition fees.

The fellowships are open to students on both the full-time and part-time MBA courses. The selection of fellows takes place following the successful completion of all courses in the first and second semester of the MBA programme. The initiative makes a strong and lasting impact in the worlds of business and education, as well as on the individual fellows themselves.



Johns Hopkins University

Johns Hopkins-Libra Initiative

The 'Johns Hopkins University School of Medicine Visiting Scientist-Libra Initiative' funds research relationships between Greek universities and biomedical institutions and the prestigious Johns Hopkins University School of Medicine. Its vision is to develop advanced biomedical knowledge and expertise in the use of new technologies that can be transferred to the Greek biomedical infrastructure.

Under the initiative, select Greek physicians or biomedical investigators participate in research at Johns Hopkins University School of Medicine through two-year post-doctoral fellowships or one-year research fellowships. Participants learn best medical practices and gain cutting-edge expertise on the job, enhancing their contribution to medicine or academia when they return to Greece. Furthermore, scientists will resume their careers in Greece with a greatly enhanced network of contacts and mentors.

The Johns Hopkins University School of Medicine is located in Baltimore, Maryland, and is recognized globally for having revolutionized the education of physicians, the practice of medicine and biomedical innovation by applying unprecedented standards of biomedical training and research. The Johns Hopkins-Libra Initiative programme will transfer biomedical knowledge and technology to Greece and enable joint projects to be led internationally by outstanding Greek scientists.

13-14 Hobart Place, London, SW1W 0HH, UK
Tel: +44 20 7245 8700 | Fax: +44 20 7245 0681

134 East 40th Street, New York, NY 10016, USA
Tel: +1 212 401 9333 | Fax: +1 212 401 9334

Email: office@libra.com
www.libra.com

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NORTHERN MACHINING & REPAIR, INC.

1701 N 26th Street
Escanaba, MI 49829-2558

Phone (906) 786-0526
Fax (906) 786-0566

October 16, 2015

City of Escanaba
James O'Toole
410 Ludington Street
Escanaba, MI 49829

RE: Thursday October 22nd Joint City Council and Electrical Advisor Board Meeting

Dear Jim-

Northern Machining & Repair would like to request an opportunity to speak at the Joint City Council and Electrical Advisor Board Meeting October 22nd.

We would like to propose the purchase and reuse of the Escanaba Power Plant and adjacent land. This would be a complete as is purchase placing the property back in the City's tax revenue stream.

Please feel free to contact me with any questions at (906) 786-0526.

Thank you for the opportunity to expand my business and offer the community additional jobs.

Sincerely,

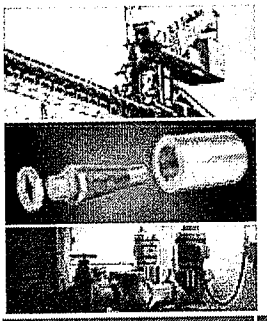
Jon Liss
Owner

"We Work To Keep You Working"

E-Mail – nmr@northernmachining.com
Web Address – www.northernmachining.com

Northern Machining & Repair / Mechanical Supply

Together, We Work to KEEP You Working!



UNF 1.b 10/22/15

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HOME

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Welding / Fabrication
Repair / Maintenance
Products
On-Site
Equipment List
Gallery
Fire Rings
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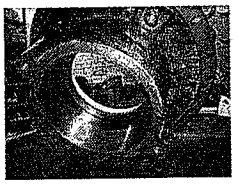
Company Information
For Sale

Full-Service Maintenance and Repair Shop Since 1985. Providing Machining, Welding, and Fabrication Services.

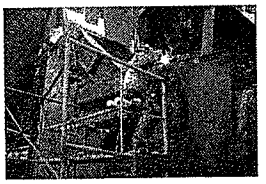
We are committed to providing you a reliable, high quality alternative for Custom Machining, Welding, Fabrication and In-Plant services at competitive prices with quick turn around time.

Machine Shop



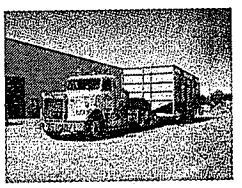
- CNC
- Line Boring
- Reverse Engineering
- OEM Remplacement

Welding/Fabrication



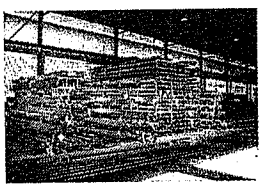
- Tig/Mig
- Brazing
- CNC Burning
- ABS Cert Welders
- Bending & Forming

Repair/Maintenence



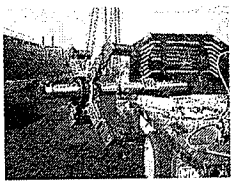
- Gear Box
- Valves
- Conveyor Screws
- Hydraulic Cylinders
- Pump
- Fleet Transportation

Products



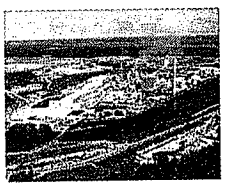
- Steel
- Packing
- Gaskets
- Hydraulic Hoses

On-Site



- Machining
- Welding
- Pumps
- Valves
- Emergency Repairs 24/7

Industries



- Pulp/Paper
- Power Generation
- Marine
- Logging
- Mining
- Government

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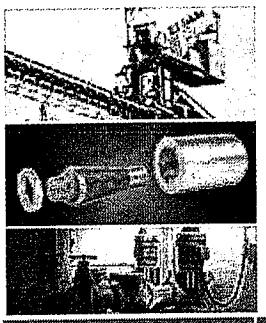

Our Company

Products & Services in one convenient location!! Northern Machining & Repair, Inc. (NMR) and Mechanical Supply offer a complete package to fit your needs. We are a one stop shop. Our expanded **capabilities** include two on-site vehicles and a large variety of in-house materials, including packing, seals, gasketing, Thordon bearings, and steel. This allows us to provide a broader comprehensive range of services while maintaining the quality and personal attention our customers deserve.

From fabrication and welding to preventative maintenance and repair, we have the capabilities to provide the solution. We are able to machine and weld a broad range of shapes, sizes and materials with diameters ranging .100 to 8 feet. From your household lawn tractor to a Great Lakes Ore Carrier we have the capabilities to complete the task.

We have a knowledgeable on-site staff to help resolve your equipment problems including a thorough equipment analysis. From your valve/pump leaks and annual shutdown maintenance to your emergency down time repairs – We can help! We are available 24 hours a day / 7 days a week to help alleviate your down time.

We are committed to providing you with the materials and machining that you just can't get anywhere else. We strive for the shortest turn around time possible and customer service that is second to none. *We Work to KEEP You Working!*

Call us today and let us go to work for you.

Currently Looking for Experienced Repair Technicians

1701 N 26th Street Escanaba, MI 49829 | 1-800-397-6632 | (906) 786-0566 | nmr@northernmachining.com

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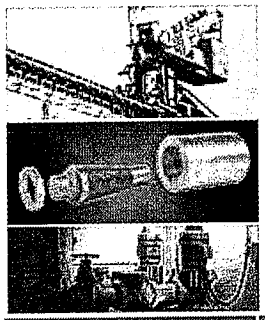
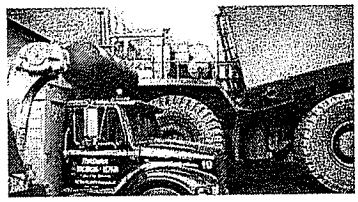


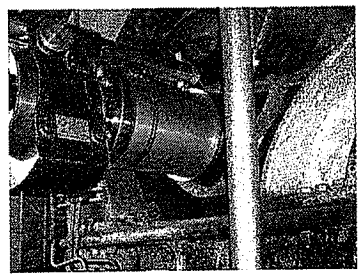
On-Site...

Your damaged parts can be back in service faster and at a lower cost when we carry out repairs for you on-site. We can bring our shop to you!

Here's How You Will Benefit

- We come to you
- No need to strip the equipment down
- No need to transport equipment to a workshop
- You save time and money on production delays
- Your equipment is refurbished to as new condition





From shaft turning, flange facing, line boring, milling, welding, drilling and alignment our Field Service Crew can help.

From your regularly scheduled outage to your emergency repairs NMR can help. We are your "One Stop Shop" for your maintenance, fabrication, and machining needs. We have the capabilities to provide a broader comprehensive range of services while maintaining the quality and personal attention our customers derserve. Take a look at our Gallery as see some of our work.

Give us a call and find out how NMR's motto *"We Work To Keep You Working!"* can work for you!!

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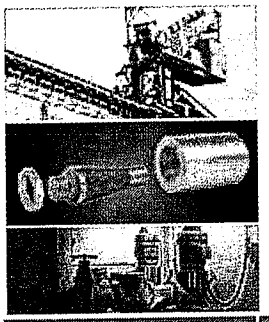
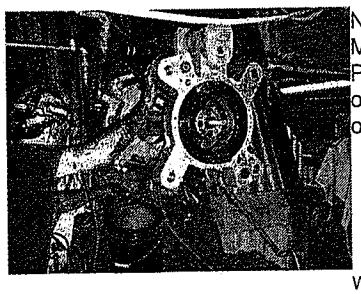


Repair and Maintenance



NMR provides Plant Maintenance and Repair, Mobile Servicing, Welding, Mobile Welding, Parts Manufactured and Supplied, and a range of Refurbishment Services. All these services are available both on-site and in-house.

We Service the Following Industries:

- Pulp/Paper
- Power Generation
- Marine
- Logging
- Mining
- Government

From your regularly scheduled outage to your emergency repairs NMR can help. We are your "One Stop Shop" for your maintenance, fabrication, and machining needs. We have the capabilities to provide a broader comprehensive range of services while maintaining the quality and personal attention our customers derserve. Take a look at our Gallery and see some of our work.

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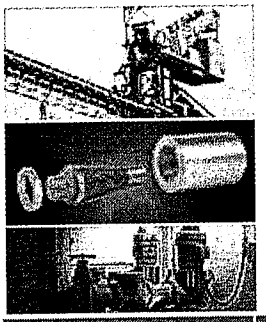
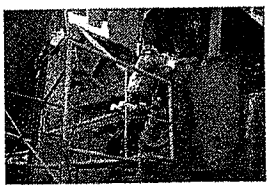


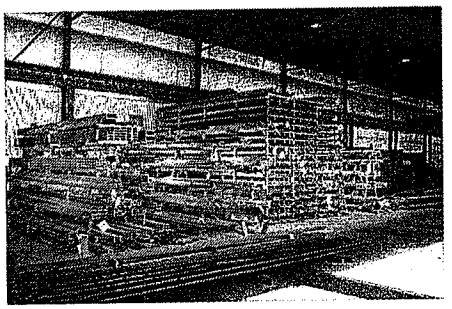
Welding and Fabrication

Our Welding Shop is equipped for most welding types including MIG, TIG, and ARC Welding of most ferrous and non-ferrous metals.

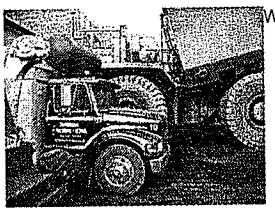


Our fabrication expertise encompasses a wide range including, but not limited to, build and repair buckets, drums, booms, roller frames, conveyor screws, marine rudders, marine rudder stocks, tanks, dump boxes, specialty vessels, stacks, liners, and much much more. We also do custom fabriction on equipment to meet our customer requirements. From your household lawn tractor to a Great Lakes Ore carrier we can help.

Material Capablities Include:



- Aluminum
- Bronze
- Carbon Steel
- Cast Steel
- Stainless Steel
- Duplex Stainless Steel
- Chrome
- Hastelloy
- Inconel



We also offer comprehensive field service coverage throughout the UP and Eastern Wisconsin.

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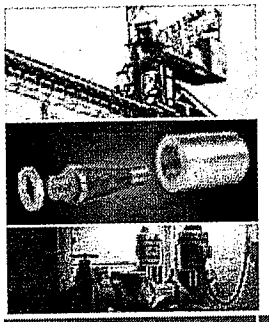
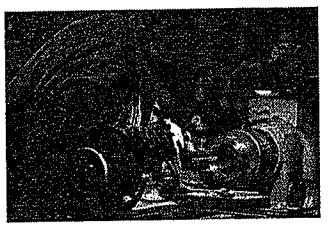


Machine Shop

With 20,000+ Sq Ft dedicated to our Machine Shop NMR has the versatility you're looking for in one convenient location.

CNC **Line Boring** **Reverse Engineering** **OEM Replacement**

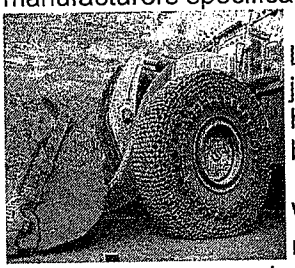


CNC

NMR is your one stop Machine Shop solution. Offering turning, drilling, threading, chamfering, milling, ect. We have a machine that will fit your needs. From a manual lathe to a high perfomance CNC machine we provide our customers with precision components that are generated by hightly skilled machinist utilizing state of the art software.

Line Boring

NMR offers a complete onsite line borning service which makes quick work of oversized damaged bores. We can re-weld and line bore your bores back to manufacturers specifications.



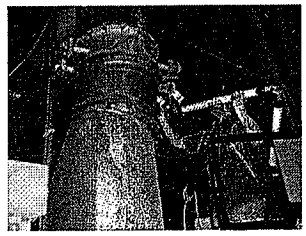
Line boring of gear boxes, babbitt bearings, crankshaft journals, bearing housings, blind holes, all pivot points on heavy equipment, and more. We can bring your bores back to the orginal size with the installation of bushings.

We can produce bores up to 80". We also carry liquid nitrogen enabling us to fit bushings at the completion of the job to make your mechanic's job easier.

Save money by having your equipment refurbished rapidly in the field. You save money on production delays and on the transport costs of moving large heavy equipment off site for machining.

Reverse Engineering

One of NMR's goals is to help our customer solve problems. In order to do this NMR purchased a mobile coordinate measure machine. This machine gives us the ability to measure and reverse engineer components right on site. It is not always practical or convenient to remove components but at the same time the job may require a new part to be fabricated for replacement or repair. This is where we have the expertise to measure and engineer the compent.



Our system allows us to capture data in a couple of different ways, the first is by probing using various sizes of hard probes and then sending the digitized data to our engineering packages for the generation of engineering models and drawings.

The second is by utilizing a laser line probe; this method captures hundreds of thousands of points that are then used by our engineers to generate surface and geometric data for the purposes of manufacture and quality control.

OEM Replacement

"Parts per Sample" NMR offers specialized OEM Replacement parts for several different industries.

It's not uncommon for customers to save 25% - 75% on a single part with a much quicker lead time. Customers have come to rely on NMR for the manufacturing of normally long lead-time, high cost OEM replacement parts at a reasonable price and reduced lead time.

The cost and time savings will be clear and the quality of the finished part will meet or exceed that of the OEM.

Contact us!! We look forward to discussing your replacement part needs.

Currently Looking for Experienced Repair Technicians

1701 N 26th Street Escanaba, MI 49829 | 1-800-397-6632 | (906) 786-0566 | nmr@northernmachining.com

NB #2
CC-EAC
10-22-15

MEMORANDUM

To: Jim O'Toole

From: Mike Furmanski

Date: 14OCT15

Re: Pole Inspection/Treatment Bid Recommendation

The Electric Department recently requested bids for pole testing/treatment. Bids were sent to 3 contractors and 1 bid was received. The contractor that submitted a bid is qualified to do this type of work. The bid from Karcz Utility Services of Seymore, WI met all the bid specs. The amounts bid by Karcz were very close to last year's bid amounts as shown below:

	Karcz 2015	Karcz 2014
Visual Inspection	$6.50	$6.50
Partial Excavation/Sound & Bore	$12.00	$12.00
Partial Excavation Reject	$14.00	$12.95
Excavated Reject	$50.00	$50.00
External Treatment	$55.00	$55.00
Hollow Heart Treatment	$22.50	$22.50
Boron Rods	$2.25	$2.20
Mobilization	$500.00	$500.00

I am recommending that we accept the bid from Karcz Utility Services, LLC of Seymore, Wisconsin for an amount not to exceed $12,000. If approved, they will be informed that this work will be limited to approximately 360 poles or $12,000. They performed pole testing/treatment for the City of Escanaba previously and have done a very nice job.

CITY OF ESCANABA
RECORD OF BIDS

DATE BIDS OPENED: 6-Oct-15
DESCRIPTION OF ITEM: 2015 Pole Inspection/Treatment

NAME OF BIDDER	Visual Inspection	Partial Excav/Sound Bore	Partial Excavation Relief	Excavated Relief	External Treatment	Hollow Heart Treatment Contra Rod	Mobilization	Approximate Start Date	Certified Check
Karcz Utility Serv.	6.50	12.00	14.00	50.00	55.00	22.50	500.00	10/12/15	check

not cobra
Boron
2.25

PRESENT: Bob Richards

Josh Krajniak Josh Krajniak

City of Escanaba Electric 2015 Pole Inspection/Treatment Bid Detail

Visual Inspection	$ 6.50 /pole
Partial Excavation/Sound and Bore	$ 12.00 /pole
Partial Excavation Reject	$ 14.00 /pole
Excavated Reject	$ 50.00/pole
External Treatment	$ 55.00/pole
~~Hollow Heart Treatment or Cobra Rod~~ Boron Rod	$ 2.25 ~~/pole~~ Rod
Hollow Heart Treatment	$ 22.50 / Pole
Mobilization (if applicable)	$ 500.00
Approximate start date	10/12/15

SUBMITTED BY:

FIRM: Karcz Utility Services, LLC

ADDRESS: N1655 Laney Rd Seymour, WI 54165

SIGNATURE: Gretchen M. Karcz

PRINTED: Gretchen M. Karcz

TITLE: Managing Member

PHONE: 920-660-5412 FAX: —

NB # 3 CC/EAC 10/22/15

Krause Power Engineering, LLC
2029 County Highway I, Suite 1
Chippewa Falls, WI 54729
TEL 715 577 1369 FAX 715 861 3916
WEB www.krausepowerengineering.com

October 13, 2015

Mr. Mike Furmanski
City of Escanaba – City Electric Department
410 Ludington Street
Escanaba, MI 49829

SUBJECT: Recommendation for Substation Power Transformer
Project # ESC-15-06.1

Dear Mr. Furmanski:

I have reviewed and evaluated the responses received for your substation power transformer purchase. These bids were received during the bid opening held at the City of Escanaba, City Electric Department, at 2:00 p.m. on October 6, 2015. There were eight (8) vendors who requested copies of the Specifications and Bidding Documents. Not all vendors elected to bid this project. Please see the attached Bidder's Tabulation Form for bidding details.

At the bid opening, stated prices ranged from $499,000 to $544,600. Upon evaluation of each vendor's bid, I recommend that EUSCO (Division of Resco) of Moorhead, Minnesota, be awarded the substation power transformer contract. EUSCO submitted the lowest evaluated Cost of Ownership with a purchase price of $501,328. Previous experience with EUSCO has shown that they are able and qualified to provide the bid item as submitted.

After you approve a supplier, we will assemble and send contract documents to the successful vendor for this purchase. Once the vendor reviews, bonds and signs the contract documents we will review their submittals and forward the contracts to you for final signatures.

If you have any questions regarding these recommendations, I can be contacted by telephone at 715-577-1369 or by email at dkrause@krausepowerengineering.com.

Sincerely,

Dave Krause, P.E.

Enclosure

BIDDER'S TABULATION FORM – 00 43 99

Client's Name: City of Escanaba – City Electric Department
Project Number: ESC-15-06.1
Project Name: Substation Power Transformer
Bid Opening Date/Time: October 6, 2015, at 2:00 p.m. EDT

Bidder's Name	Bid Bond (Y/N)	Base Bid	Alternate Bid1	Alternate Bid2
American Power and Communications		No Bid		
CG Power Systems USA, Inc.		No Bid		
EUSCO / Resco	Y	$501,328		
iSqFt, Inc.		No Bid		
MC Sales Inc.		No Bid		
Primus Marketing Group Inc.	Y	$544,600	$611,055	$660,120
Pro-Tech Power Sales, Inc.		No Bid		
WEG Electric Corp.	Y	$499,000	$565,000	$629,000
Weldy-Lamont		No Bid		

NB #4
CC-EAC
10/22/15

MEMORANDUM

To: Jim O'Toole

From: Mike Furmanski MF

Date: 14OCT15

Re: Power Recorder Purchase

In the late 1990's the Electric Department purchased 3 power recorders. These are used to monitor loads on transformers or services as well as used to determine problems customers are having. 1 of the original recorders failed some time ago and was replaced. A 2nd recorder has now failed and needs to be replaced. I would like to purchase a unit that is identical to the one we recently purchased.

Quote

Power Monitors, Inc.
800 North Main Street
Mount Crawford VA 22841
United States
(800) 296-4120
http://www.powermonitors.com

Date	8/28/2015
Quote #	12887
Expires	12/31/2015
Exp. Close	1/31/2016
Ship Via	UPS Ground

Bill To
John Dault
Escanaba Muni. Elec.
1711 Sheridan Rd
Escanaba MI 49829
United States

Ship To
John Dault
Escanaba Muni. Elec.
1711 Sheridan Rd
Escanaba MI 49829
United States

Quantity	Description	Unit Price	Amount
1	Revolution PQ Recorder - 1024MB, Transient, Bluetooth	8,235.00	8,235.00
1	Ultra Slim Flexible CT, 4 CHANNEL, 5000A, 24"	1,620.00	1,620.00
1	Clip, Revolution Mounting Clip	49.00	49.00
1	Packaging & Handling Charges	49.52	49.52

Subtotal	9,953.52
Ship Via (UPS Ground)	14.30
Total	$9,967.82

Please Note:
Shipments are shipped one-two weeks ARO. Partial shipments will be made if items are on backorder, unless otherwise specified by customer.

Payment Terms: Net 45 after credit approval, Visa, MasterCard, and American Express. We offer two discount options: 2% 15 Net 45 and 1% 30 Net 45. The discounts are to be taken on the subtotal of the order, not to include sales tax or shipping. Discounts are only offered based on the invoice date and funds are expected to be received by the term in order to qualify for the discount.

Freight is prepaid and billed to the customer. All shipments are sent via UPS Ground unless otherwise specified by customer.

PMI's Terms are F.O.B. Mt. Crawford, VA. If FOB terms are changed, additional costs may be incurred and billed to customer.
Packaging and Handling is calculated at 0.5% of product total. Please indicate if you prefer Packaging and Handling be included in the price of the unit.

Based on the requirements in your state, we may be required to charge your organization sales tax on your purchase. Please provide us with a sales tax exemption certificate or a written statement that you are exempt from sales tax, if sales tax does not apply to your organization. All tax exemption certificates and statements should be emailed to: salestax@powermonitors.com.

Prices and terms quoted are in effect for 30 days. All products have a one year warranty, during which software upgrades are free. PMI provides a 24 hour, 7 days a week toll-free number for product support. In the unlikely event that you should encounter problems with your recorder during the warranty period, we have the recorder shipped to us where it is repaired within 3 business days. It is then shipped back to you, all at our expense. We believe you deserve only the best service possible.

Please be sure to review PMI's Terms and Conditions sent in addition to this quote.

NB #5
CC/EAC 10-22-15

MEMORANDUM

To: Jim O'Toole

From: Mike Furmanski MF

Date: 14OCT15

Re: Geosyntec Consultants approval

We have been using Geosyntec for a number of years now on work regarding the environmental conditions at the power plant site. Their latest proposal includes updating the tables and figures for submission to the MDEQ. They will also prepare a Restrictive Covenant for the site. They will also prepare a No Further Action Report to be submitted to the MDEQ.

Geosyntec consultants

3520 Green Court, Suite 275
Ann Arbor, Michigan 48105
PH 734.332.8004
FAX 734.332.8063
www.geosyntec.com

August 10, 2015

Mr. Mike Furmanski
Electrical Superintendant
City of Escanaba
1711 Sheridan Road
Escanaba, MI 49829

Subject: **Proposal for No Further Action Report and Restrictive Covenant**
Escanaba Generating Station
2000 Power Plant Road
Escanaba, Michigan

Dear Mr. Furmanski:

Geosyntec Consultants (Geosyntec) is pleased to provide the City of Escanaba (City) this proposal for environmental services at the Escanaba Generation Station Property located at 2000 Power Plant Road, Escanaba, Michigan (Site). This cost proposal is to prepare a non-residential restricted No Further Action (NFA) report to the Michigan Department of Environmental Quality (MDEQ) to close the Site. In addition, a restrictive covenant for groundwater use will be prepared and included as an attachment to the non-residential restricted NFA report.

The non-residential restricted NFA report will summarize the current Site status and at the same time request environmental closure for all pathway exposures.

Our proposal includes the cost for updating the data included in the historic data tables and revising the historic data tables to include current and applicable MDEQ cleanup criteria as well as preparation of a memorandum.

SCOPE OF WORK

Task 1: Update Data Tables and Figures

Objective Draft Groundwater Use Restrictive Covenant

Approach Geosyntec will prepare a Restrictive Covenant for the Site. The Restrictive Covenant will:

- Maintain nonresidential use of the Site,
- Limit use of Site groundwater, and
- Discourage use of ditch water for irrigation.

Following MDEQ's review, Geosyntec will revise the Restrictive Covenant to address MDEQ's comments. The revised version will then be filed with the Delta County Register of Deeds and a copy of the recorded Restrictive Covenant will be appended to the non-residential restricted NFA Report.

Assumptions In addition to our descriptions above:

- The City will provide copies of an up to date Title Search and Property Survey to Geosyntec for inclusion in the Restrictive Covenant.
- The City will assist Geosyntec in contacting easement holders identified in the title search to obtain their consent to Site restrictions.
- The Restrictive Covenant will be submitted electronically to the City of Escanaba in draft and final form.
- The Restrictive Covenant will be appended to the non-residential restricted NFA.
- The signed Restrictive Covenant will be filed with Delta County Registrar of Deeds after MDEQ grants approval.

Task 2: Prepare NFA Report

Objective Summarize remediation activities conducted at the property in a non-residential restricted NFA report

Approach Geosyntec will prepare a non-residential restricted NFA Report in accordance with the requirements provided in Part 201, Section 324.20114d, of Michigan's Natural Resources and Environmental Protection Act (NREPA). The non-residential restricted NFA Report will include the following elements:

- A summary of completed corrective actions (the Basin Remediation Construction Completion Report will be included as an attachment to the NFA);
- A Conceptual Site Model (CSM) (previously completed);
- A description of institutional controls (i.e., Restrictive Covenant);
- Summary tables and figures including:

  - Field and analytical data compared to applicable screening levels,
  - Site location,
  - Extent of groundwater impacts, and
  - Groundwater elevation and flow direction.
- Signed affidavits from Geosyntec and the City of Escanaba, and a certificate of insurance; and
- A Post Closure Plan – to include monitoring well abandonment.

Assumptions In addition to our descriptions above:

- The NFA will be submitted electronically to the City of Escanaba in draft and final form.
- The final NFA will be submitted to the MDEQ. One set of MDEQ minor edits will be incorporated into the NFA if necessary (2 hours or less to complete).
- The Restrictive Covenant will be appended to the NFA.
- A Post Closure Agreement and financial assurance are not necessary for the relevant pathway closure.
- Form 4030 (Request for DEQ Review of No Further Action Report)

PROJECT TEAM

Robert Ferree, CPG, will serve as Project Director and Project Manager and provide quality review. **Allison Valerio** will be the Engineer for the project and will conduct the bulk of the reporting tasks. Allison will also be responsible for Geosyntec meeting the project scope, schedule and budget.

SCHEDULE

Geosyntec will complete the scope of work according to the schedule below:

Task	Completion Time
Submit Draft NFA and Restrictive Covenant to City of Escanaba	1 month following approval of proposal
Provide Restrictive Covenant to Easement Holders	2 weeks following receipt of City of Escanaba comments on Draft Restrictive Covenant

Receive signed Restrictive Covenant from Easement Holders	2 weeks following submittal (estimate)
Submit Final NFA and Restrictive Covenant to City of Escanaba	1 week following receipt of City of Escanaba comments
Submit NFA to MDEQ	Within 1 week of receiving City of Escanaba approval of Final NFA

COST ESTIMATE

Geosyntec will conduct the scope of work described herein for the total estimated lump sum budget of **$13,900**, as summarized below. We will not exceed this estimate without your written authorization. Geosyntec will invoice monthly based on the percent completion of each task. The work will be conducted in accordance with our Professional Services Agreement, dated 2 December 2011.

Task	Task Description	Labor Hours	Total Cost
1	NFA Report	46	$8,100
2	Deed Restriction	30	$5,800
	Total	**76**	**$13,900**

CLOSING

Geosyntec appreciates the opportunity to work on this assignment with the City. We look forward to initiating work upon receipt of your written authorization of our Service Order.

Very truly yours,

Robert A. Ferree, CPG
Principal

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